



**Solvency & Financial Condition Report For the year ending 31 December 2021** 

# **CONTENTS**

SUMMARY	4
STATEMENT OF DIRECTORS' RESPONSIBILITIES	6
A. BUSINESS AND PERFORMANCE	7
A.1 BUSINESS	7
A.2 UNDERWRITING PERFORMANCE	7
A.3 INVESTMENT PERFORMANCE	8
A.4 PERFORMANCE OF OTHER ACTIVITIES	9
B. SYSTEM OF GOVERNANCE	9
B.1 GENERAL INFORMATION ON THE SYSTEM OF GOVERNANCE	9
B.2 FIT AND PROPER REQUIREMENTS	15
B.3 RISK MANAGEMENT SYSTEM	15
B.4 INTERNAL CONTROL SYSTEM	19
B.5 INTERNAL AUDIT FUNCTION	19
B.6 ACTUARIAL FUNCTION	19
B.7 OUTSOURCING ARRANGEMENTS	19
C. RISK PROFILE	21
C.1 UNDERWRITING RISK	22
C.2 MARKET RISK	23
C.3 CREDIT RISK	25
C.4 LIQUIDITY RISK	25
C.5 OPERATIONAL RISK	25
C.6 OTHER MATERIAL RISK	26
C.7 ANY OTHER INFORMATION	30
D. VALUATION FOR SOLVENCY PURPOSES	31
D.1 ASSETS	26
D.2 TECHNICAL PROVISIONS	27
D.3 OTHER LIABILITIES	39
D.4 ALTERNATIVE METHODS FOR VALUATION	39
E. CAPITAL MANAGEMENT	40
E.1 OWN FUNDS	40
E.2 SOLVENCY CAPITAL REQUIREMENT AND MINIMUM CAPITAL REQUIREMENT	36
E.3 DIFFERENCES BETWEEN THE STANDARD FORMULA AND ANY INTERNAL MODE	
E.4 NON-COMPLIANCE WITH THE MINIMUM CAPITAL REQUIREMENT AND NON-COMPLIANCE WITH THE SOLVENCY CAPITAL REQUIREMENT	
COMI LIANCE WITH THE SOLVENCT CAFITAL RECUIREMENT	9

# USAA International Services SARL | Solvency & Financial Condition Report

E.5 ANY OTHER INFORMATION	39
F. APPENDICES	39
F.1 PUBLIC QRTs (ALL EXPRESSED IN € THOUSANDS)	45

# **SUMMARY**

USAA International Services S.à.r.l. is a company domiciled in Luxembourg. USAA International Services S.à.r.l. through its subsidiaries (together referred to as the 'the Group') provides personal lines motor and property insurance products to a defined customer base, principally in the UK and European Union.

The purpose of this report is to satisfy the public disclosure requirements under the Solvency II Directive including the Delegated Regulation of the European Parliament and the Commissariat Aux Assurances (CAA) rules.

This report sets out aspects of the Groups business performance, systems of governance, risk profile, valuation methods used for Solvency II purposes and capital management.

#### **Subsidiaries**

The Group SFCR also covers information on the solvency and condition of the Group's regulated insurance subsidiaries in Luxembourg and the UK that are themselves subject to Solvency II.

The subsidiaries are:

- USAA SA
- USAA Limited

USAA SA in Luxembourg and USAA Limited in the UK are legal entities meeting all relevant regulatory and governance requirements and their risk profile and capital requirements are monitored to ensure ongoing regulatory compliance. The focus of the Group SFCR is to give an overview of the combined activities of these two entities as an insurance Group.

### 2021 Solvency and Financial Condition

The Group maintained its strong financial position with available capital under Solvency II of €156,529k (2020: €138,687k), a Solvency Capital Requirement (SCR) of €69,963k (2020: €61,182k) and a Solvency II capital ratio of 224% (2020: 227%).

The Board maintains a robust system of governance through the governance, business management and risk management framework of both legal entities. The Board is committed to maintaining its strong financial position by assessing risk and prudently managing anticipated capital to adequately reflect its risk profile. The integration of capital management and risk management in its business model aligns with Solvency II expectations. Details of the system of governance is provided in Section B.

# **COVID-19 Outbreak**

The immediate objectives of the Company are to manage operations effectively and efficiently following Brexit and how to return to Business as Usual following the COVID-19 pandemic. Following this, in conjunction with other initiatives with our ultimate parent company, efforts are underway to modernize systems, technology and data to enable the business to offer personalized sales and service experiences digitally.

### Geopolitical

In February 2022, a number of countries (including the US, UK and EU) imposed new sanctions against certain entities (financial institutions) and individuals in Russia as a result of the official recognition of the Donetsk People Republic and Lugansk People Republic by the Russian Federation. Additional sanctions have been made following military operations initiated by Russia on 24 February 2022 against Ukraine including the restriction of the access of already sanctioned Russian banks to the international payments system SWIFT.

# USAA International Services SARL | Solvency & Financial Condition Report

Such sanctions can impact not only the sanctioned entities and individuals including entities under their control but also, Business Counterparties of these sanctioned entities.

The results of the sanctions and the geopolitical instability have created an important volatility in the financial markets with a potential to adversely impact global economies and increase instability across markets. The conflict has been confined to Ukraine, a region in which the company is not licensed to write business. All potential risks are being actively managed as part of the company's risk management process.

# STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are responsible for preparing the SFCR in accordance with the Commissariat Aux Assurances (CAA) regulations and SII Regulations.

The Article 86 of the Insurance Law of 7 December 2015 on the insurance sector requires that the Group through its insurance subsidiaries must have in place a written policy ensuring the ongoing appropriateness of any information disclosed and that the Group must ensure that its SFCR is subject to approval by the Directors.

The Directors, whose names are listed on the Luxembourg Business Register, confirm that, to the best of their knowledge:

- (a) Throughout the financial year in question, the Group has complied in all material respects with the requirements of the CAA regulations and SII Regulations as applicable; and
- (b) It is reasonable to believe that, at the date of the publication of the SFCR, the Group continues to comply and will continue to comply in future.

On behalf of the board

Julie Duriez

Dirigeant Agréé, Director 20 May 2022

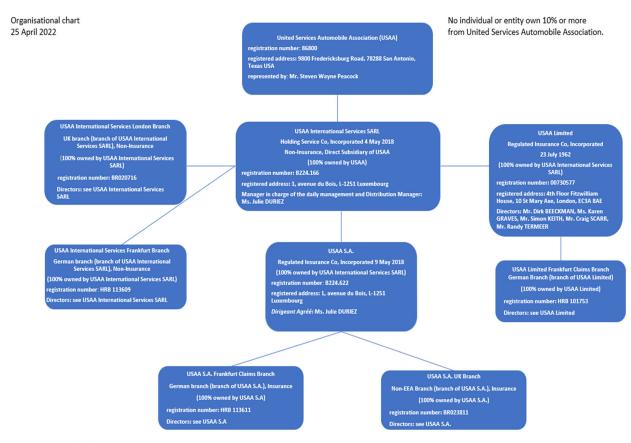
### A. BUSINESS AND PERFORMANCE

#### A.1 BUSINESS

USAA International Services S.à.r.l. (the "Company") was incorporated on 4 May 2018 and is organised under the "Commercial Companies" laws of the Grand Duchy of Luxembourg as a limited liability company. The Company is registered with the Register of Commerce and Companies of Luxembourg under number B224166.

The Company's parent company is USAA, a mutual inter-insurance exchange reciprocal with a 100% voting interest, domiciled in the State of Texas in the United States of America, with its headquarters in San Antonio, Texas.

The following chart shows a simplified structure of the Group and its ultimate parent company as at 31 December 2021.



Ownership at each level is 100%.

### Name of Supervisory Authority

The supervisory authority responsible for Solvency II group supervision of USAA SARL is the Commissariat Aux Assurances (CAA). The contact details for the CAA are shown below:

Commissariat Aux Assurances 7 Boulevard Joseph II L-1840 Luxembourg +352 22 69 11-1

#### **External Auditor**

The external auditor for the period ending 31 December 2021 is:

Ernst & Young S.A. Statutory Auditors 35E Avenue John F. Kennedy L-1855 Luxembourg +352 42 124 8289

### **Material Lines of Business and Geographical Areas**

The subsidiaries of the parent company are involved in the provision of motor and property insurance in the European Union (EU) to a defined customer base in Germany, Italy, Spain, Netherlands, Belgium, Portugal, Greece and France and the United Kingdom (UK).

For Solvency II purposes the Company's general insurance business falls into defined Solvency II lines of business as follows:

- Motor Vehicle Liability.
- Other Motor Insurance.
- Fire and Other Damage to Property.
- General liability.

# **Significant Events During the Period**

USAA in Europe and in the UK has undertaken a major review of its operating model. It has been agreed by the sole Shareholder of USAA International Services SARL, which is the holding Company and sole Shareholder for USAA S.A. in Luxembourg and its sister Company USAA Limited in the UK, that the current operating model would not be sustainable long term. Our current European structure is very complex and costly and, as a result, a restructure of the European operations to reduce cost, ease volatility of results and improve efficiency will take place in 2022. The CAA approved the application for a new UK Insurance Branch of USAA S.A. on 2 December 2021. The new USAA UK Insurance Branch received further authorisation from the PRA and FCA on 28 January 2022 and will commence writing the residual UK portfolio of USAA Limited from 01 April 2022.

The remaining insurance liabilities of USAA Limited will be transferred appropriately to either USAA S.A. or the USAA S.A.UK Insurance Branch via a Part VII transfer, subject to UK Court and PRA and FCA approval with a planned effective date of 31 December 2022.

During the year the outbreak of COVID-19 has required the Group to activate its business continuity plan. The COVID-19 crisis has been handled at an ultimate group level and each subsidiary is following the guidelines set by USAA in San Antonio. During 2021 employees predominately worked from home and the Company was able to continue successfully running its business operations. At the latter stages of 2021 and continuing into 2022 the majority of staff are working on a hybrid structure with a mix of office-based work and staff continuing to work from home some days.

### **A.2 UNDERWRITING PERFORMANCE**

The Group prepares its financial statements in accordance with the accounting policies generally accepted within the insurance and reinsurance industry in the Grand Duchy of Luxembourg (Lux GAAP). The functional and reporting currency of the Company is Euros.

Underwriting performance by Solvency II lines of business in €'000 31 December 2021

Lines of Business	Net Premium Written	Net Premium Earned	Net Claims Incurred	Expenses Incurred	Underwriting Performance
Motor Vehicle	40,955	40,599	(25,041)	(18,535)	(2,977)
Other Motor	46,040	43,779	(20,403)	(14,957)	8,419
Fire and other damage to property	7,052	7,203	(3,241)	(2,626)	1,336
General liability	2,643	2,695	(308)	(850)	1,537
Total	96,690	94,276	(48,993)	(36,968)	8,315

Underwriting performance by Solvency II lines of business in €'000 31 December 2020

Lines of Business	Net Premium Written	Net Premium Earned	Net Claims Incurred	Expenses Incurred	Underwriting Performance
Motor Vehicle	38,158	38,619	(14,986)	(18,718)	4,915
Other Motor	39,873	43,208	(15,010)	(15,004)	13,194
Fire and other damage to property	7,441	7,692	(2,072)	(2,642)	2,978
General liability	2,821	2,995	(426)	(995)	1,574
Total	88,293	92,514	(32,494)	(37,359)	22,661

Underwriting performance for the top five countries €'000 31 December 2021

Lines of Business	Net Premium Written	Net Premium Earned	Net Claims Incurred	Expenses Incurred	Underwriting Performance
Germany	53.136	51,400	(26,964)	(17,443)	6,993
Italy	19,897	19,279	(11,106)	(7,237)	936
United Kingdom	17,240	17,200	(8,829)	(10,367)	(1,996)
Spain	2,473	2,515	(605)	(730)	1,180
Belgium	2,102	2,097	(696)	(620)	781
Total	94,848	92,491	(48,200)	(36,397)	7,894

Underwriting performance for the top five countries €'000 31 December 2020

Lines of Business	Net Premium Written	Net Premium Earned	Net Claims Incurred	Expenses Incurred	Underwriting Performance
Germany	48,006	51,396	(18,039)	(19,086)	14,271
Italy	18,261	18,896	(8,929)	(7,872)	2,095
United Kingdom	15,946	15,998	(4,511)	(8,540)	2,947
Spain	2,389	2,499	(908)	(850)	741
Belgium	1,969	2,092	5	(676)	1,421
Total	86,571	90,881	(32,382)	(37,024)	21,475

Net premiums written and net premiums earned both increased on the motor lines of business during the year. Net claims incurred on the motor lines of business are significantly higher than 2020. The COVID-19 pandemic had a significant impact on the 2020 accident year from lower vehicle usage during the COVID lockdowns.

All lines of business were profitable in 2021 except for motor vehicle, which experienced a €3m underwriting loss from an increase in net incurred bodily injury claims. At a country level all countries were profitable except for the UK, which was subjected to increased net incurred bodily injury claims costs and increased expenses incurred from additional UK pension costs.

### **A.3 INVESTMENT PERFORMANCE**

As at 31 December 2021, the Group's investment portfolio comprised the following asset classes:

Investment Portfolio			Investment Return
Asset Class	Amount €'000	% of Portfolio	Amount €'000
Government Bonds	56,901	25%	(1,051)
Corporate Bonds	114,672	50%	(857)
Collateralised Securities	1,831	1%	59
Short Term Deposits	-	0%	-
Cash & Cash Equivalents	54,188	24%	(27)
Total Investments & Cash Equivalents	227,592		(1,876)
Investment Management Expenses			478

As at 31 December 2020, the Company's investment portfolio comprised the following asset classes:

Investment Portfolio					
Asset Class	Amount €'000	% of Portfolio	Amount €'000		
Government Bonds	60,512	28%	1,569		
Corporate Bonds	116,588	54%	5,678		
Collateralised Securities	2,769	1%	24		
Short Term Deposits	-	0%	1		
Cash & Cash Equivalents	34,773	16%	(17)		
Total Investments & Cash Equivalents	214,642		7,254		
Investment Management Expenses			475		

Total investments and cash equivalents increased by €13m in 2021 from premium income held in cash and cash equivalents at the end of the year.

In addition to measuring investment performance against the benchmark in its investment strategy the Group also uses total investment return, which comprises of net investment income, realised and unrealised market value gains and losses and realised gains and losses from movement in foreign exchange rates. Investment return decreased significantly in 2021 as realised and unrealised market value losses eroded investment income. The Group has not recognised any gains and losses directly through equity.

#### A.4 PERFORMANCE OF OTHER ACTIVITIES

There have been no other significant activities undertaken by the companies other than its insurance related activities.

### **Other Material Income and Expenses**

Intercompany service charges:

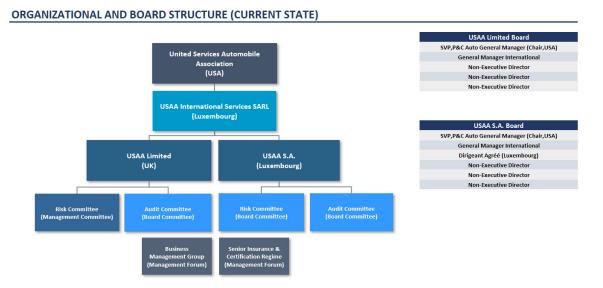
The Group operates under an outsourcing model and has entered into services agreements with its ultimate parent company, USAA for the provision of insurance services, professional and administrative services and systemn i expenses recorded for the period ended 31 December 2021.

### **B. SYSTEM OF GOVERNANCE**

#### **B.1 GENERAL INFORMATION ON THE SYSTEM OF GOVERNANCE**

The oversight of the Group's business and its operations are provided through its governance structure, which provides guidance for functional areas, management-led groups, and the Boards as it pertains to its effective management, oversight, and decision-making responsibilities.

The organisation chart below provides a high-level overview of the Group's governance structure.



The following sections provide high-level descriptions of the role and responsibilities of each function.

# **Board of Directors (the Board)**

The Board of each of the operating insurance companies has overall responsibility for the oversight of the management of the respective companies and is responsible for ensuring the success of the Company, whilst seeing an appropriate degree of protection for policyholders. They are also responsible for understanding the nature of the risks significant to the Company, forming an independent view of the Company's risk profile, ensuring that effective controls are in place and that the Company operates and sets strategy in keeping with the Board-approved risk appetite and appetite statements.

The Boards of both USAA Limited and USAA SA are mainly comprised of common directors and Board and Management committees are comprised of common members for both companies and are held simultaneously.

The Boards take an active part in the ORSA process to include steering how the assessment is to be performed and challenging the results. To achieve this, the Boards review the ORSA Process and ensures the ORSA framework is appropriately designed and embedded within the Company culture and decision-making process.

All authority in the companies flows from the Boards, but it delegates to sub-committees and designated senior management the matters set out in respective terms of reference of those committees and senior management responsibilities.

#### **Audit Committee**

The Audit Committee is made up of Independent Directors of USAA SA and of USAA Limited. As a sub-committee of the Boards and in line with its Terms of Reference the Audit Committee reviews and monitors:

- The integrity of financial statements.
- The effectiveness of internal financial controls.
- The effectiveness of internal and external audit processes.
- The relationship with external auditors.

#### **Risk Committee**

The Risk Committee is a formal committee chaired by the General Manager and is responsible for recommending the risk framework to the Board, recommending to the Board the risk appetites and monitoring adherence to it, approving policies related to risk management, and approving processes and escalation thresholds. Risk Committee membership consists of the Group's management and key business partners.

### **Business Management Group (BMG)**

The Group has a formal management-led group, the Business Management Group (BMG).

The BMG meets on a bi-monthly basis, at a minimum, to review, manage, and monitor the functions and day-to-day activities that reside within its specified functional areas. Matters that may result in a material deviation from the Group's Strategic Plan or may cause a material impact to the Group are escalated to the Risk Committee or the Board of Directors through documented escalation procedures.

The BMG monitors matters regarding the Group's insurance risk and product performance, such as pricing, underwriting, claims and product strategies. In addition, the BMG oversees the Group's operational risk, ensuring effective and efficient execution of systems for people, processes and technology

#### **General Manager**

The General Manager International, as delegated by the Board, owns the overall Group strategy and ensuring alignment with the desires of the ultimate parent company.

#### Dirigeant Agréé

The Dirigeant Agréé, as delegated by the Board of USAA SA and USAA International Services Sarl, is responsible for the day-to-day management of the Luxembourg companies. This includes, but is not limited to, developing and monitoring progress in business strategy implementation, plan and budget, and supporting the operations of the companies. The Dirigeant Agréé reports each quarter to the Boards on the progress of the business strategy implementation.

### **Chief Financial Officer (CFO)**

The CFO is responsible for the production and integrity of the Group's financial information and financial regulatory reporting. The CFO is also responsible for the management of the allocation and maintenance of the Group's capital and liquidity as well as the Groups financial resources and reporting to the Board.

### **Key Functions**

The following section describes the primary roles and responsibilities of the Group's key functions:

# a) Risk Management Function

The Group (as the 1<sup>st</sup> line of defence) employs risk management and mitigation techniques from an operational perspective. The Group employs a Risk Director as the key function holder responsible for risk management as

a 2<sup>nd</sup> line of defence. The Risk Director works with Risk Management within the ultimate parent company, USAA, and provides an independent, clear, concise and holistic view of risks arising from the Group's business strategy and operations. In collaboration with the companies' senior management, the Risk Director develops and implements risk management frameworks and appetites based on the proportionality and complexity of the Company, develops and maintains policies related to risk management, and monitors processes and escalation thresholds to ensure alignment with the Company's risk appetite statements. The Risk Director provides independent risk management assessments of business processes, initiatives, and decisions.

The Risk Director provides fully independent risk oversight and risk expertise, including effective challenge, advice and counsel to the General Manager and the Board.

# b) Internal Audit Function

The Internal Audit function of the Group is predominately outsourced to USAA Audit Services and deliverables are managed in accordance with the service agreement between USAA S.A./USAA Limited and USAA Audit Services. The Head of Internal Audit reports into the Audit Committee.

The activity of internal auditing is primarily one of information gathering, review analysis, appraisal, and testing for the degree of compliance with policies and procedures and the adequacy of managerial systems and controls put in place to mitigate risks that exist in achieving organisational objectives. The internal audit activity is free to review and appraise policies, plans, procedures and other internal controls in any area of the organisation, and to report audit issues and recommendations for improvement to the people who have managerial responsibility. This review in no way relieves other persons in the organisation of responsibilities assigned to them.

Internal audit activities are performed in a manner that provides reasonable assurance that audit work complies with International Standards for the Professional Practice of Internal Auditing (the Standards), and the Audit Charter. Management, external auditors, regulatory agencies and USAA members rely on performance consistent with the Standards and other assurance guidelines.

The objective of Audit Services is to assist management in the effective discharge of their responsibilities by furnishing them with reports setting forth independent and objective analysis, appraisals, recommendations, and pertinent comments concerning the activities audited. Audit Services are, therefore, concerned with any phase of business activity in which it can be of service to the Boards of Directors and management.

#### c) Actuarial Function

The Actuarial Function within USAA S.A. and USAA Limited is predominately outsourced to the Actuarial Functions within the ultimate parent company. The Actuarial Functions are responsible for providing expertise as it relates to loss reserving, pricing, capital modelling, reinsurance, and catastrophe exposure. Processes and deliverables of this function are handled in accordance with the service agreement between USAA S.A./USAA Limited and USAA.

The USAA Actuary is ultimately responsible for the actuarial services provided to the Group's insurance companies. Principal responsibilities include:

- Coordinate the calculation of technical provisions.
- Ensure the appropriateness of the methodologies and underlying models used, as well as the assumptions made in the calculation of technical provisions.
- Assess the sufficiency and quality of data used in the calculation of technical provisions.
- Inform the Board of the reliability and adequacy of the calculation of technical provisions.

- Express an opinion on the overall underwriting policy.
- Express an opinion on the adequacy of reinsurance arrangements.
- Contribute to the effective implementation of the risk management system, in particular with respect to
  the risk modelling underlying the calculation of the SCR and MCR and to the firm's Own Risk SelfAssessment.
- Effective control management of insurance risks.

### d) Compliance Function

Both entities of the Group have their own dedicated compliance resource and receive support from the ultimate parent, USAA Compliance. The Compliance Function is responsible for identifying rules and regulations applicable to the Group, providing a comprehensive view of the regulatory risks arising from the business and operations of the Group, and reporting these risks to the Boards and senior management. On a quarterly basis, the Compliance Function will provide updates on the Group's continued compliance with applicable regulations to the Board and senior management. The Compliance Function will also facilitate annual compliance monitoring programs and provide ad-hoc reports on internal reviews. In collaboration with the Risk Director, the Compliance Function will oversee the ownership and management of the Group's risk registers and ensure that a comprehensive and effective corporate governance framework is maintained for the Group.

#### e) Customer Service Director Function

The Customer Services Director is responsible for ensuring that the Group's insurance companies provides its customers with the appropriate product solutions to meet their needs and that sales are made in compliance with legal and regulatory requirements.

#### f) Claims Director Function

The Claims Director oversees and coordinates the claims activities within the Group's insurance companies. These responsibilities include the adjustment of motor, property and physical damage claims and the management of catastrophe operations. In addition, the Claims Director ensures the claims function complies with relevant policies and procedures.

### **Remuneration Policy**

The Group companies' compensation programmes are designed to help the Group attract, retain and motivate high performing employees who will adhere to the highest standards of service, loyalty, honesty, and integrity. The compensation plans are designed to pay for performance, ensure proper risk mitigation, and encourage best practices.

Aligning the total compensation of employees to the Group's mission is an important element of ensuring the ongoing health of the Group for the benefit of policyholders. The Group uses commonly accepted practices for benchmarking total compensation with relevant peer groups, and contracts with an external consulting firm to conduct its total compensation benchmarking exercise. Peer groups will match as closely as possible the central responsibilities and characteristics of the target position and be broad enough to withstand any bias of a particular survey participant.

The Group's current total compensation package comprises of the following:

- Fixed compensation; Basic Salary, Location Allowance, Year End Bonus and Other Benefits.
- Variable compensation; Annual Bonus, Long Term Bonus, Pension and Some Benefits.

The fixed remuneration element of the policy is primarily focused on staff below Director (People Leader) level. Above this level the total package becomes progressively more focused on variable remuneration elements that are directly linked to the overall performance of the USAA Group with staff at Executive Director level and above receiving long term bonus rewards.

Individual performance is rewarded via annual pay awards which are taken from a % based pot of money assigned to the People Leaders to allocate to employees. This % is based on companies' performance (Profitability) in the previous year, achievement of companies' objectives (as set on the corporate scorecard) and the remuneration policy's intent to maintain competitive salaries in line with the market. All People Leaders conduct formal documented performance evaluations on a Quarterly basis to ascertain achievement of objectives and discuss performance to date. No Director receives any variable compensation from the Group. A number of Directors are employed by other USAA Group companies from which they may be entitled to variable compensation.

In addition to statutory pension schemes in place for staff the Group also contributes to voluntary pension schemes. Early retirement options are as required under Pension Regulations and apply to all staff.

#### **B.2 FIT AND PROPER REQUIREMENTS**

The SFCR is produced by the Finance team under the supervision of the CFO. It is subsequently reviewed by the Risk Function with input from other key functions and management committees before being presented to the Audit Committee for approval.

The key functions within the Group require the skills, knowledge and expertise in; Insurance Markets, Finance, Actuarial, Regulatory Frameworks & Compliance, Insurance Operations (Claims, Service, Underwriting), Governance and Risk.

The Group recruits to a high standard of competency and experience. A robust recruitment process is in place to ensure that the relevant skills required to fulfil the role and responsibilities are obtained. In addition, external background checks are completed with references validated by an external company. Then, on an ongoing basis all persons in key function roles are monitored for competency through an internal learning management system, self-reported learning and development objectives/goals as identified in regular meetings with their reporting Managers, and via formal quarterly performance evaluations.

#### **B.3 RISK MANAGEMENT SYSTEM**

A strong and clearly defined risk management framework is a key corporate function that promotes an understanding of risk and encourages risk-based decision making. Risk is inherent to operating a business. The primary objective of the USAA S.A./USAA Limited's risk management framework is to protect the Companies and their policyholders from events that hinder the sustainable achievement of the Companies mission and strategic objectives. The Boards and senior management recognise the critical importance of having efficient and effective risk management systems in place.

The Group entities have established a risk management function with clear terms of reference from the Board and underlying committees. Central to an effective risk management programme is a robust corporate governance structure with documented delegated authorities and responsibilities from the Board to executive management, senior management and committees. Furthermore, a company policy framework which sets out the risk profiles for the insurance entities of the Group, including risk management, controls and business conduct standards has been put in place. Each policy has a member of senior management charged with overseeing compliance with the policy throughout the Group.

#### **Risk Governance**

The Group's governance structure has management-led governing bodies throughout the Group, as well as the Board, to ensure that prudent risk management is practiced across the Group to protect the safety and soundness of the Group. The Group's risk governance was established with consideration of the UK, European and US regulators' expectations.

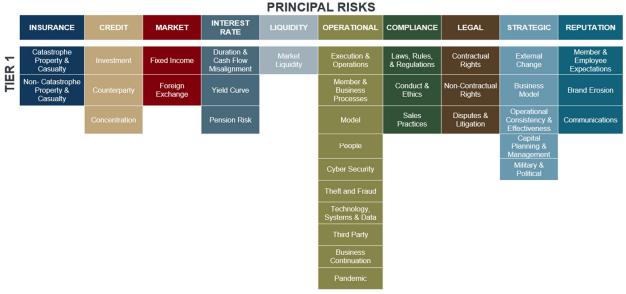
### Risk Taxonomy and Risk Register

The Group's risk management framework promotes a company-wide understanding of risk and is the foundation for a culture of effective challenge throughout the business and through an independent risk role fulfilled by the Risk Key Function Holder. This framework is applied in everyday business processes and decision-making at USAA S.A. and USAA Limited to understand and to prudently manage risks in alignment with goals and objectives.

The core of an effective enterprise risk management framework is a risk taxonomy that names, classifies and defines the risks of the organization. The Group's ten principal risks are classified as: Insurance, Credit, Market, Interest Rate, Liquidity, Operational, Compliance, Legal, Strategic and Reputation. Each of these ten risks has associated subcategories, which have been established as "tier one" risks.

The Group's risk taxonomy structure (shown below) has been established to:

- Aid management in understanding the current risks that face the Group:
- Facilitate the consistency of risk measurement and its aggregation across the Group; and
- Assign accountability and ownership for each risk area.



#### **Risk Identification**

Risk identification is a continuous process that considers the Company's objectives and a changing business and economic environment. The risk management process is deployed across the Group's risk taxonomy and addresses all key risks to which the Group is exposed.

The Risk Key Function Holder works closely with USAA S.A.'s and USAA Limited's senior management to ensure that critical risks are identified and managed appropriately. Specific analyses are completed in conjunction with planning cycles and throughout the year to understand risks to the Group.

Throughout the planning and risk management processes, there are three primary means for identifying specific risks within the taxonomy classification:

- Top Risk Exercise: qualitative assessment performed by the business subject matter experts and the USAA S.A. and USAA Limited Risk Committees.
- Capital Assessments: quantitative assessment based on the standard formula. This formula has been designed to produce capital requirements that correspond with the 99.5% confidence level over a 1-year horizon. Further information regarding capital assessments can be found in Section E.
- Risk and control Self-Assessments (RCSA's): qualitative assessment, performed by the business subject matter experts with the oversight of the Risk Management team, over the risks and the controls put in place to mitigate those risks.

### **Policies**

Policies are an integral part of the Risk and Corporate Governance structure for the entities operating within the Group and facilitate strong governance and clearly defined roles and responsibilities. Policies are the strategic link between the Group's vision and its day-to-day operations, and they allow employees to understand their roles and responsibilities within predefined limits. The insurance entities of the Group design their policies to address the Group Principal Risks and align with their Risk Taxonomy.

# **Risk Monitoring and Reporting**

The insurance entities of the Group have implemented a quarterly risk reporting process to report the aggregate risk profile of the Group. The results are reported to and reviewed by senior management, the Risk Committee and the Board. The report consists of measures that are compared to pre-approved risk limits: the risk appetite is the maximum amount of risk that the Group is willing to take for a specific measure; the risk trigger is an indicator that the appetite is being approached. Metrics and limits are evaluated for potential changes on an annual basis. In addition, breaches of risk appetites, policy limits, and triggers are escalated through the appropriate governance structure. Root cause and action plans for accepting or mitigating the risk are detailed and discussed by senior management and the Board.

The triggers and appetites, which are based on input from subject matter experts, historical trends and strategic direction, are determined by senior management and ultimately approved by the Board.

### **Emerging Risks**

Emerging risks are developments which could have a substantial impact on the Group. Drivers of emerging risks include economic, financial market, competitors, regulatory, technological, the geopolitical landscape and environmental developments. Growing interdependencies between risks can also lead to increasing accumulation of exposure. Emerging risk briefings describe a risk event, share relevant references and estimate the likelihood and potential financial impact of an event to the Group. They are used by management to determine if mitigation tactics should be considered. In addition, the Group 's risk metrics help serve as leading indicators to other potential emerging risks.

The cornerstone of this function is active scanning of the environment both by the 1<sup>st</sup> line of defence and the 2<sup>nd</sup> line of defence. In addition, as part of day-to-day business, emerging risks identified are discussed at the relevant management groups and the Risk Committee.

#### **Stress Testing**

Stress testing is a critical risk identification and quantification technique. The Group has designed a stress testing program to identify the impact of a plausible risk scenario. Stress testing allows the Group to improve its financial strength by increasing preparedness through the quantification of risks and spurring the development of well-rehearsed action plans.

The stress testing program is carried out at an operating insurance Company level and includes a variety of approaches: sensitivity analysis, scenario analysis and other analysis. It designs scenarios that incorporate a variety of Group specific and market-wide events across a time horizon. Stress scenarios are tailored to capture and quantify the Company's exposures, activities and risks influencing capital and liquidity adequacy. They enable senior management and the Boards to analyse possible impacts on USAA SA, USAA Limited and the Group's risk profile, capital availability, cash flows, liquidity position, profitability and solvency. Robust scenario design, accurate and informed impact estimation and detailed, well-rehearsed action plans are the Group's goals for stress testing. Details on the stress testing activities conducted in 2021are included in Section C.6.

Stress test results are summarised for the Boards and may be considered by the Boards and senior management when making decisions related to capital and liquidity adequacy. Stress test results also provide critical inputs to risk mitigation and contingency plans.

### Own Risk & Self-Assessment (ORSA)

The purpose of the ORSA is to provide a comprehensive tool through which the Board and management can assess risks and determine the level of capital required to meet the solvency and strategic objectives set forth by the Board.

The Group is committed to maintaining its strong financial position by assessing risk and prudently managing anticipated capital needs in consideration of its business plans and risk profile. The integration of capital management and risk management into the strategic and operational planning process is fundamental to a strong business model. The Group's integration of these disciplines is captured in its ORSA Report and aligns with Solvency II regulatory expectations.

The ORSA process is reviewed and approved annually by the Board. The objective of the ORSA process ensures a full understanding of risks to which the Group is exposed and for assessing capital adequacy against those risks. The process ensures that sufficient capital can be maintained to enable the Group to achieve its strategic objectives in light of its risk profile, and to withstand the impact of any foreseeable adverse events within the next one to three years. The Group's integration of these disciplines is illustrated below.

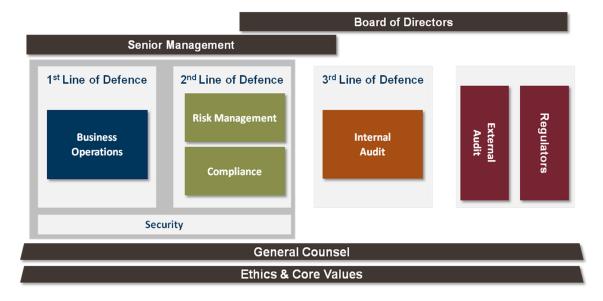


While the ORSA reflects a current risk and solvency assessment, it should be noted that the ORSA is an ongoing and continuous process.

The ORSA Report is produced annually and when the Group's capital position is impacted significantly from a material event or change in its risk profile. The Report structure contains sections focused on material changes from the prior year, business strategy, risk framework and assessments, and capital and solvency results and projections.

#### **B.4 INTERNAL CONTROL SYSTEM**

The Group employs a "lines of defence" model (shown below) to coordinate various areas that have oversight and risk management responsibilities. Each of the 1<sup>st</sup>, 2<sup>nd</sup>, and 3<sup>rd</sup> lines of defence have distinct roles and responsibilities within the model, and continuous collaboration is essential between the three lines regarding risk prioritisation, trends, control quality, and effective remediation.



#### 1<sup>st</sup> Line of Defence: The Business

Each business unit within the Group has primary responsibility for identifying, assessing, managing, and controlling risks. Business unit management, as risk owners, are expected to adhere to risk management standards, policies, procedures and guidelines that are designed to mitigate risks and to ensure the effectiveness of the risk management process. Risks taken by the 1<sup>st</sup> line should be managed by those areas within the approved risk appetite statement approved by the Board.

# 2<sup>nd</sup> Line of Defence: Risk Management and Compliance

Risk together with Compliance make up the 2<sup>nd</sup> line of defence. Risk establishes the risk management framework, to include policies, procedures, and risk appetites, and holds the Group accountable for adherence to the framework through independent oversight.

The Compliance Function designs and implements the Regulatory Compliance Program by identifying regulatory compliance requirements, educating business unit management and process/risk owners on compliance strategy and risk, providing product and project advisory services, and designing and implementing an effective regulatory compliance training program. Compliance ensures effectiveness of the program by performing independent risk-based compliance monitoring, testing and reporting, facilitating timely resolution of compliance matters by investigation and remediation of systemic compliance issues, and reporting to senior management and the Board on the effectiveness of the program. In addition to these functions, Compliance facilitates regulatory examinations, supervises regulator interaction with the business areas and develops positive regulator relationships.

### 3<sup>rd</sup> Line of Defence: Audit Services

Audit Services serves as the 3rd line of defence by providing senior management and the Board with independent and objective assurance on the effectiveness and efficiency of governance, risk management, internal controls and compliance processes. As the 3<sup>rd</sup> line of defence, Audit Services reviews, as part of its scope, the effectiveness of policies and processes in the 1<sup>st</sup> and 2<sup>nd</sup> lines of defence.

### **Risk and Control Self Assessments (RCSAs)**

In collaboration with Risk Management, both entities of the Group have developed comprehensive Risk and Control Self Assessments (RCSAs) across its core processes. The five areas for which an RCSA is in place are: Insurance Services, Claims, Underwriting/Pricing, Accounting/Finance, and Human Resources/Information Technology. As new core processes are identified, or as regulatory expectations change, additional RCSAs may be developed. To ensure the documented risks and mitigating controls remain relevant to the main risks faced by the Company, each RCSA will be reviewed annually. This review, or refresh process, is led by the business units with oversight support from the Risk Director and P&C Risk Management.

For operational RCSAs, control testing is in place for controls that are deemed key to the mitigation of critical risks. Tests are performed by the 1<sup>st</sup> line of defence, and results are reported as appropriate. Control test effectiveness and timeliness is monitored and reported to the BMG on a bi-monthly basis and escalated to the Risk Committee as needed.

# **B.5 INTERNAL AUDIT FUNCTION**

Details on the Internal Audit Function are disclosed in Section B.1 General Information on the System of Governance above.

#### **B.6 ACTUARIAL FUNCTION**

Details on the Actuarial Function are disclosed in Section B.1 General Information on the System of Governance above.

# **B.7 OUTSOURCING ARRANGEMENTS**

Due to the Group's size, outsourcing is a key part of the Group's strategy to serve its policyholders. The Group primarily outsources a number of functions and activities to its ultimate parent company, USAA. The oversight role remains with the Dirigeant Agréé.

The Group does not assume that an outsourcing arrangement with related parties will necessarily imply a reduction in operational risk or regulatory exposure. The operating insurance companies have an Outsourcing Policy in place, which governs the identification, process and management of the Group's outsourcing arrangements. These Policies were approved by the Boards and are reviewed on an annual basis. All Supplier Contracts are actively managed and reported to the BMG. The Supplier Management Process has been developed to ensure that all contracts are appropriately monitored to ensure that they are renewed as appropriate, and that the appropriate service level delivery standards are met.

The subsidiaries within the Group outsources services to its parent companies and with each other. The Group also outsources various services to external parties at subsidiary level as listed in the table below:

	Service Provider	Jurisdictions	Description
Claims Handling	External Vendor	Azores, Belgium, France, Greece, Italy, Netherlands, Portugal & Spain	Claims handling and settlement
Investment Management	External Investment Management Companies	UK and EU	Investment portfolio management
Insurance Support Services	USAA - Ultimate Parent Company	Azores, Belgium, France, Germany, Greece, Italy, Netherlands, Portugal, Spain	Administration, IT services, Non-advised sales telephone support, Premium collection, Underwriting
Professional Support Services	USAA - Ultimate Parent Company	Azores, Belgium, France, Germany, Greece, Italy, Netherlands, Portugal, Spain & UK	IT services, Actuary, Legal, Audit, Compliance, Internal Loss Reserving, Human Resources, Compensation & Benefits, Accounting & Finance, Risk Management
Specialist Technical Services	External Vendor	Azores, Belgium, France, Germany, Greece, Italy, Netherlands, Portugal, Spain & UK	Appraisers, Loss-adjusters, Fiscal Agents
Pension Administration	External Vendor	Germany & UK	Pension actuarial valuations & pension advice

### C. RISK PROFILE

The Group believes that a robust, effective and embedded risk management framework is crucial to maintaining successful business operations and delivering its strategic objectives. The Group is committed to maintaining its strong financial position by assessing risk and prudently managing anticipated capital needs in light of its business plans and risk profile. The integration of capital management and risk management into the strategic and operational planning process is critical for long-term financial solvency.

The Group calculates it Solvency Capital Requirement (SCR) using the standard formula. The risk profile is a point in time measurement of the risks that the Group is exposed to. The Group runs its SCR on a current and forward-looking perspective over a three-year time horizon.

The SCR using the standard formula is based on a modular approach consisting of market, counterparty default and non-life risk modules with associated sub-modules. These are aggregated in the standard formula using correlation matrices, both at the sub-module and main module level. This provides a Basic Solvency Capital Requirement (BSCR) to which an operating risk capital component is added to give the overall SCR. Diversification benefits are calculated between the sub-risk modules and main modules.

SCR **BSCR** Adj SCRHealth SCR<sub>Default</sub> SCR<sub>Non Life</sub> **SCR**<sub>Marke</sub> Interest Premium rate Reserve Equity Cat Property Lapse Spread Currency Con-

The diagram below sets outs the standard formula risk modules and sub-modules:

The risk modules applicable to the Group's business operations are market risk, counterparty risk, non-life underwriting risk and operational risk modules and sub-modules. Full details of the standard formula SCR calculations can be found in Section E.2.

#### **C.1 UNDERWRITING RISK**

centration

Underwriting Risk covers the risks the Group is exposed to arising from its insurance underwriting operation and is split between the following sub-risk categories:

- Premium Risk
- Reserve Risk
- Non-Catastrophe Risk
- Man Made Catastrophe Risk
- Lapse Risk

The principal risk that the Group faces under insurance contracts is that insured events occur and the uncertainty of the amounts and timing of resulting claims. This is influenced by the frequency and severity of claims, actual benefits paid and subsequent development of long-term claims.

The risk exposure is mitigated by diversification of its portfolio of insurance contracts over geographical areas across Europe. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements.

The Group, through its insurance subsidiaries has two reinsurance contracts in place as part of its underwriting risk mitigation programme:

### a) External Motor Liability Excess of Loss Treaty

This treaty provides reinsurance protection for unlimited liability limits for motor liability business written in the UK and Belgium and motor liability limits set in other European locations. In USAA SA, the company has a retention limit of €2.5m for European locations. However, in USAA Limited, the retention limits are £2.2m for the UK and €2.5m for other European locations. From 1 January 2019 onwards the renewal of the external reinsurance treaty only covers unlimited business written in the UK.

### b) USAA Non-Proportional Stop Loss Treaty

In USAA SA, the majority of the company's residual risk is covered by a non-proportional stop loss treaty with its ultimate parent company, USAA. Under this treaty an overall annual loss in its non-technical underwriting account is limited to €1m up to a maximum limit of €25m.

In USAA Limited, the majority of the company's residual risk is covered by a non-proportional stop loss treaty with its ultimate parent company, USAA. Under this treaty an annual loss in its non-technical underwriting account is limited to £1m up to a maximum of £25m for financial years up to 31 December 2019. From 1 January 2020 the annual underwriting loss is limited to £500k up to a maximum limit of £25m.

There are no material changes to the measures used to assess premium risk, reserve risk, natural catastrophe risk and man-made catastrophe risk during the reporting period.

#### **C.2 MARKET RISK**

Market Risk reflects the risk that the Group is affected by adverse movements in the fair value of its financial assets and liabilities. The Group is exposed to market risk on both the asset and liability side of its balance sheet arising from assets in the Group's investment portfolio, investment assets held in the Group's defined benefit pension schemes, the Group's technical provisions and transactions requiring settlement in a different currency.

The market risk sub-categories applicable to the Group are as follows:

#### Spread Risk

The spread risk the Group is exposed to stems from the sensitivity of the value of assets in the level or volatility of credit spreads over the risk-free interest rate return structure, which can cause a decrease in the asset's market value.

#### • Interest Rate Risk

The interest rate risk the Group is exposed to arises from the risk of financial loss or adverse change in the value of assets and liabilities due to unanticipated changes in interest rates and their volatility.

#### • Concentration Risk

The concentration risk is the additional risk to the Group from either a lack of diversification in the investment portfolio, or from large exposures to default risk by a single issuer or group of related issuers to securities.

Spread risk, interest rate risk and concentration risk are considered by the Company to be low risks due to the Company's prudent approach to managing its assets. The Group's insurance companies have conservative investment strategies with strict investment guidelines in place, which requires the insurance companies to maintain well-diversified high-quality bond portfolios.

The concentration risk charge is zero under the standard formula as there are no holdings in excess of the specified thresholds prescribed by the EU Delegated Acts.

### • Currency Risk Rate

The most significant component of market risk that the Group is exposed to is currency risk, where the fair value of future cash flows and the values of assets and liabilities denominated in foreign currency will fluctuate because of changes in foreign exchange rates.

The Group operates in the UK and Luxembourg. Accordingly, its net assets are subject to foreign exchange rate movements. The Group's primary foreign currency exposures are to the United States Dollar (USD) and the British Pound (GBP).

The Group is exposed to currency risk in two ways:

• Operational currency risk – by holding investments and other assets and by underwriting liabilities in currencies other than the currency of the primary environment in which the business units operate (nonfunctional currencies)

The Group's insurance companies are exposed to currency risk as they underwrite premiums in USD and pays claims and expenses in GBP and Euros. They also hold assets and liabilities in GBP, USD and Euros. The Group's UK insurance company seeks to mitigate its foreign exchange risk by matching its estimated foreign currency denominated liabilities with assets denominated in the same currency. This is achieved by setting the currency allocation of its investment portfolio to match the currency allocation of its liabilities.

• Structural currency risk – by investing in overseas subsidiaries and operating an international insurance group

Assets allocated to equity are kept in local currencies to the extent shareholders' equity is required to satisfy local regulatory capital requirements. Currency exchange rate fluctuations may therefore affect the level of Group's consolidated shareholders' equity as a result of translation of the equity of its subsidiaries into Euro, Group's reporting currency

The Group monitors the impact of interest rates and foreign exchange rates very closely using risk appetites and triggers, foreign currency management and capital management assessments.

The SCR relating to the UK and Germany pension schemes has been calculated by Aon Hewitt, based on the guidelines set out in the standard formula. In these calculations the pension SCR is now being incorporated into the overall market and counterparty risk modules and the associated sub-modules, allowing for diversifications within the wider business.

### **Risk Mitigation and the Prudent Person Principle**

The Group's Investment Management Guidelines ensure the Group complies with the requirements of the Prudent Person Principal set out in Article 132 of the Directive 2009/138/EC. The Investment Guidelines sets out the Group's strategic asset categories, limits and allocations that are suitable for its risk profile and strategic investment objectives. The Investment Guidelines are approved by the Board and reviewed annually.

The Group does not invest in any asset category that is not included in the Investment Guidelines.

The Group, as first line of defence and the Risk Committee monitor adherence to Investment Guidelines, policies and risk metrics with results reported to the Board at quarterly Board Meetings.

#### C.3 CREDIT RISK

### **Counterparty Default Risk**

The Group is exposed to counterparty default risk through its investment portfolio, funds held with financial institutions and reinsurance arrangements. The investment portfolio has set criteria to avoid concentration of risks to sectors, issuers, credit ratings and countries.

The Group has strict guidelines on its reinsurance arrangements, which vets the risk profile and credit ratings of the participating reinsurers on its external reinsurance excess of loss programme. Credit ratings of counterparties are monitored closely to reduce the risk of default.

The SCR counterparty risk for the reporting period represents 3% of the total SCR. Exposure to counterparty risk is well diversified across counterparties and therefore, not deemed to be a material risk to the Group. There have not been any material movements in counterparties during the reporting period.

### **C.4 LIQUIDITY RISK**

Liquidity risk arises from inability of the Group to generate sufficient cash resources to meet its financial obligations as they fall due.

The Group considers liquidity risk to be low due to the mitigation measures it has in place to manage liquidity. This includes a liquidity policy which establishes appropriate governance and accountability for managing liquidity risk, adherence to liquidity risk triggers and appetites and a liquidity funding contingency plan.

The Group also holds sufficient funds in cash and short-term deposits to meet its immediate and foreseeable cash flow requirements. In addition, the investment portfolio holds high grade corporate bonds that can be sold if required to provide liquid funds.

The expected profit included in future premiums for the reporting period is €4,394k.

The Group does not consider its liquidity concentration exposures to be material. There have not been any material movements or changes in liquidity concentration exposures during the reporting period.

#### **C.5 OPERATIONAL RISK**

Operational risk is defined as the risk of loss arising from inadequate or failed internal processes, systems, people or external events.

The Group considers operational risk to be a key risk as it is inherent across the Group and can prevent it from fulfilling its mission and strategic objectives. Particularly, as most of top risks that the Group has identified are categorised as operational risks. The Group is committed to managing all operational risks related to people, processes, systems and external events to ensure a stable, safe and secure operating environment. In all situations the management of the Group will act promptly to mitigate these risks when they occur.

Examples of operational risks that are actively managed include:

- Systems availability and performance.
- Employee training and turnover.
- Business continuity.
- Cyber security.

- Information security.
- Outsourcing.
- Fraud.
- Financial crime.

The Group maintains a comprehensive risk register detailing risks and internal controls, which is a critical risk management tool in managing operational risk. In addition, the Group has implemented a Risk Control Self-Assessment (RCSA) programme for key operational risks with identified risk owners. RCSA testing is carried out regularly throughout the year to test the effectiveness of internal controls with tests results being reported to the Board and governance committees.

The Group's exposure to operational risk is also mitigated by its Stop Loss reinsurance programme in place with its parent company. The Stop Loss reinsurance protects the Group if it makes an underwriting loss in excess of &1 m up a maximum limit of &25m in a financial year. This would cover any loss caused by operational events that impacted the Group's underwriting profitability.

Material operational risks are covered in section C.6 below.

#### **C.6 OTHER MATERIAL RISK**

In addition to the risks mentioned in the above section the Group has identified the following top risks, which link directly to its Strategic Plan:

- Regulatory/Business Strategy The continuous changing regulatory landscape across Europe has the potential to significantly impact the Group's regulatory risk and business strategy.
- Military/Political Risk Material reduction in the size of US military deployed in Europe as a result of
  political decisions around the US Department of Defence budget.
- Competitiveness Risk Increased competition from insurers resulting in significant erosion of market share.
- Technology/Systems Risk Technological developments significantly changing the insurance product
  or the way in which it is delivered to customers.
  - Technology/Systems fall within operating risk. The other risks, though not explicitly modelled in the standard formula, would be included in the modelled results as the risks would materialise into the financial risks of deteriorating growth and profitability. The SCR is considered sufficient to cover these risks for this reason.
- Climate Change As the full impact of climate change is currently unknown, it is not possible to consider all possible future outcomes when determining the value of assets, liabilities, the timing of cashflows. The Group's view is that any reasonable impact of climate change would not have a material impact on the valuation of assets, liabilities, and the solvency position at the year-end date. Climate change continues to be reviewed through the Group's entities Risk Committees.

There have not been any material movements other than those relating to the restructure that impacted the Group during the reporting period.

#### **Stress Testing and Sensitivities**

In order to determine stress tests scenarios for its two insurance entities USAA S.A. and USAA Limited, the Group's management has:

- a) Carefully reviewed Risk Assessment to identify which Risks could materially impact its own funds positions.
- b) Taken EIOPA guidelines into account.
- c) Considered insurance entities business specificity (Stop Loss agreement, exchange rate exposure related to claims process, dependence to US government troops movement).

The USAA Limited 2021 stress testing plan focused on climate change. USAA Limited has reviewed its exposure to climate change against the risks identified by EIOPA and the PRA in guidance notes issued over the past twenty-four months. The primary short term exposure rests in the increased incidence of catastrophe losses caused by increased frequency and severity of major weather events such as flood and earthquake. Due to the nature of the business being focused on personal lines motor and personal possessions, we feel that these potential losses are a relatively minor component of the Company's regulatory capital over the planning horizon as calculated via the standard formula and would be well covered by the stop loss reinsurance policy with our ultimate parent company, USAA. Consequently, we have not carried out a specific stress test for USAA Limited on this event but continue to monitor our exposure as part of the risk management framework.

No claims have been reported due to earthquakes

USAA Limited's largest gross catastrophe exposure by CRESTA ZONE for climate change related risks is UK Wind at £626k. This exposure is easily contained within our Stop Loss Reinsurance contract.

USAA Limited does not intend to undertake any stress testing for 2022, as the Company will cease writing business from 1 April 2022 and will transfer its assets and liabilities via a Part VII transfer at the end of 2022.

The USAA S.A. 2021 stress testing plan focused on stress tests scenarios investigated by USAA S.A. management:

- a) Climate change no stress test
- b) Cyber Risks no stress test
- c) Laws, Rules and Regulations no stress test
- d) Exchange rate exposure See stress test below
- e) Geopolitical Risks See stress test below

Stress Test scenarios descriptions:

#### a) Climate Change

USAA S.A. has reviewed its exposure to climate change against the risks identified by EIOPA and the CAA in guidance notes issued over the past twenty-four months. The primary short term exposure rests in the increased incidence of catastrophe losses caused by increased frequency and severity of major weather events (in our case earthquake and flood). Due to the nature of the business being focused on personal lines auto and personal possessions, we feel that these potential losses are a relatively minor component of our regulatory capital over the planning horizon as calculated via the standard formula and would be well covered by the stop loss reinsurance policy with our ultimate parent company, USAA (see below the spend for Auto and Renters Claims related to Climate Change\*). Consequently, we have not carried out a specific stress test on this event but continue to monitor our exposure as part of our risk management framework.

<sup>\*</sup>Spend for auto and renters hail & flood claims:

2019	2020	Y2D 2021	Projected FY
€1,110,243	€914,055	€736,369	€1,262,347

USAA S.A.'s largest gross catastrophe exposure by CRESTA ZONE for climate change related risks is Italian Earthquake at €4.8m (see table below). This exposure is easily contained within our Stop Loss Reinsurance contract.

Data (Cresta Extract) as of 12/31/2020 2020 Calendar Year USAA SA

			TOTAL SUM INSUR	ED	
	WIND	FLOOD	EQ	HAIL	TOTAL
Belgium	60,317,334	82,843,463	60,317,334	135,404,431	338,882,562
Germany	995,726,184	1,733,513,598	995,726,184	3,455,017,564	7,179,983,531
Spain	61,562,322	0	0	153,352,018	214,914,340
France	23,124,902	23,964,166	23,124,902	25,922,449	96,136,421
Greece	0	0	9,359,033	0	9,359,033
Italy	0	428,212,961	267,922,236	802,224,653	1,498,359,851
Netherlands	30,542,796	0	0	60,301,594	90,844,390
Portugal	0	0	8,598,565	0	8,598,565
United Kingdom	0	0	0	0	0
<b>Grand Total</b>	1,171,273,539	2,268,534,189	1,365,048,254	4,632,222,710	9,437,078,693

_					
		GR	OSS CAT RISK CHAR	GE	
	WIND	FLOOD	EQ	HAIL	TOTAL
Belgium	98,430	22,203	21,655	62,154	204,441
Germany	835,811	5,205,709	1,463,179	3,332,920	10,837,619
Spain	21,510	0	0	86,721	108,232
France	18,314	84,330	12,837	8,494	123,974
Greece	0	0	235,955	0	235,955
Italy	0	445,544	4,820,442	534,517	5,800,503
Netherlands	49,903	0	0	20,892	70,796
Portugal	0	0	139,650	0	139,650
United Kingdom	0	0	0	0	0
<b>Grand Total</b>	1,023,969	5,757,786	6,693,717	4,045,698	17,521,170

### a) Cyber Risks

Although USAA S.A. management recalls that the Cyber Risk has been identified as a Top Risk for USAA S.A., USAA S.A. management recognize that the mitigation plan described in section 4.3 and implemented by USAA S.A. is strong enough. Therefore, USAA S.A. management estimate that the residual risk is not substantial enough to justify a stress test scenario.

# b) Laws, Rules and Regulations

Although USAA S.A. management recalls that the Legal and Laws regulation has been identified as a Top Risk for USAA S.A., USAA S.A. management recognize that the new Simplified Legal structure which is currently being implemented will mitigate the risk, by allowing a better adequacy to local Luxembourg laws and regulation, including risk management review to fit local requirements.

### c) Geopolitical Risks

Due to the nature of USAA S.A. business, the exchange rate has been identified as the third highest risk in the list of top risks. As described in section 3.2 and 4.3, USAA S.A. is highly dependent on the numbers US government troops.

Therefore, as part of the 2021 stress testing exercise, a consensus was reached across Risk, Reinsurance, Finance, and USAA S.A. management to apply a stress test of 50% premium reduction, which would be caused by a decision from the US government to reduce by 50% their troops in Europe.

USAA S.A €'000	Dec-20	Dec-21	Dec-22	Scenario (d)	
Own funds	55,324	67,650	130,662	125,764	
SCR	30,760	34,902	53,858	53.858	
Excess available funds	24,564	32,748	76,804	71,906	
SCR Coverage Ratio	1.80	1.94	2.43	2.34	
Risk Trigger	1.30	1.30	1.30	1.30	

Premium levels would immediately fall by 50% in line with the reduction in troop numbers. We forecasted that there would be a corresponding fall in claims incurred due to the reduced exposure. Net expenses would only reduce very marginally as the majority of these expenses are not variable at least in the short-term. This results in an underwriting loss which would be limited to EUR1m by the Stoploss recovery under the reinsurance agreement with USAA Group.

The result is a decrease in profitability by €4.9m and a corresponding decrease in own funds. Solvency coverage remains strong at 2.34 times.

# b) Exchange rate exposure

Due to the nature of USAA S.A. business, the exchange rate has been identified as one of USAA S.A.'s top risks. USAA S.A. management has selected Exchange Rate Exposure to be part of the stress test scenarios, mainly because of USAA S.A. claims process and the transfer of the UK Limited policies into USAA S.A. UK Branch.

Due to USAA's members being active-duty military and being paid in USD, therefore USAA S.A. member's policies are priced in USD and claims are paid in EUR / GBP, meaning that the company is exposed to significant in exchange rates. The company has always chosen to bear the exchange rate risk rather than pass this on to our policyholders.

As part of the 2021 stress testing exercise, we reached a consensus across Risk, Reinsurance, Finance, and USAA S.A. management to vary foreign currency exchange rates across multiple scenarios relative to the 2022 financial Plan.

USAA S.A. is subject to three different operating currencies: USD, GBP, and EUR.

We employed a 25% shock of USD to EUR. USD was not shocked with respect to GBP.

USAA S.A.	Dec-20	Dec-21	Dec-22	Scenario (e)
Own funds	55,324	67,650	130,662	125,530
SCR	30,760	34,902	53,858	53,858
Excess available funds	24,564	32,748	76,804	71,672
SCR Coverage Ratio	1.80	1.94	2.43	2.33
Risk Trigger	1.30	1.30	1.30	1.30
Risk Appetite	1.20	1.20	1.20	1.20

# USAA International Services SARL | Solvency & Financial Condition Report

The main impact of the fall in the value of USD is on the premium side. As USAA S.A. collects premiums in USD there is a greater than 20% fall in net premium income. There is minor impact on claims incurred and a small reduction in Loss adjustment expenses. There are some small reductions in general expenses as some are denominated in USD. This results in an underwriting loss which would be limited to EUR1m by the Stop-loss recovery under the reinsurance agreement with USAA Group. There is a small reduction in investment income and the net result is a reduction in profit after tax of €5.1m.

There is a corresponding decrease in own funds. Solvency coverage is still strong at 2.33 times. The result of the stress test scenarios shows the resilience of the USAA S.A. business especially when the Stop-loss agreement with USAA Group is taken into consideration.

### **C.7 ANY OTHER INFORMATION**

Risk-taking is limited by setting appropriate risk triggers and appetites with clear guidelines for limiting and controlling risk exposures to ensure the Group operates within the risk appetites statements. The Group's risk appetites statements are approved by the Boards annually. Modifications, if necessary are made to reflect changes in business strategy, objectives or the external environment.

# D. VALUATION FOR SOLVENCY PURPOSES

The Solvency II Regulation (EU) 2015/35 ('the Solvency II Regulation') together with Guidelines issued by EIOPA requires companies falling under the scope of Solvency II to recognise and value their assets and liabilities generally in accordance with the fair value principles of International Financial Reporting Standards ('IFRS') subject to specific recognition and valuation rules for particular assets and liabilities, notably technical provisions. This Section D sets out the bases, methods and assumptions for assets and liabilities for the purposes of Solvency II.

The analysis in this section also explains material differences in valuation or classification between the Solvency II balance sheet and the Group's statutory financial statements. The Group prepares its financial statements in accordance with Lux GAAP. This accounting framework is generally consistent with IFRS in recognition and valuation criteria.

Solvency II Balance Sheet as at 31 December 2021 in €'000	Notes	LUX GAAP	Reclassification Adjustments	Solvency II Valuation Adjustments	Solvency II
Assets					
Deferred tax assets	1	137	(137)	-	-
Pension benefit surplus	8	6,244	-	(121)	6,123
Property, plant & equipment held for own use	2	335	-	-	335
Investments	3	171,576	1,513	315	173,404
Government Bonds		56,566	279	56	56,901
Corporate Bonds		113,211	1,202	259	114,672
Collateralised securities		1,799	32	-	1,831
Deposits other than cash equivalents		-	-	-	-
Reinsurance recoverable from:		15,672	-	(6,002)	9,670
Non-life excluding health	D.2	15,672	-	(6,002)	9,670
Insurance Intermediaries receivables	4	59,030	552	(59,031)	551
Receivables (trade, not insurance)	5	4,062	1,925	-	5,987
Cash and cash equivalents	6	54,188	-	-	54,188
Any other assets, not elsewhere shown	7	1,994	(1,514)	-	480
Total assets		313,238	2,339	(64,839)	250,738
Liabilities					
Technical Provisions					
Non-Life excluding health	D.2	137,137	-	(61,784)	75,353
Liabilities other than Technical Provisions					
Deferred tax liabilities	9	1,041	(137)	(762)	142
Insurance & Intermediaries payables	10	2,260	1,867	-	4,127
Payables (trade, not insurance)	11	11,572	609	-	12,181
Any other liabilities, not shown elsewhere	12	2,405	-	-	2,405
Total Liabilities		154,415	2,339	(62,546)	94,208
Excess of Assets over Liabilities		158,823	-	(2,293)	156,530

The statutory accounting balance sheet forms the basis for the Solvency II balance sheet, with reclassifications and valuation adjustments made to assets and liabilities requiring a different recognition or valuation basis under Solvency II.

Details of the valuation and recognition of Lux GAAP assets and liabilities can be found in the Group's Financial Statements, Note 4 on Significant Accounting Policies. Additional notes have been included in sections D.1 D.2 and D.3 below for reclassification and Solvency II adjustments made to the Solvency II balance sheet.

#### **D.1 ASSETS**

#### **Note 1: Deferred Tax Asset**

The deferred tax asset or liability is calculated based on the temporary difference between Solvency II values and the tax values.

Deferred tax represents the amounts of corporation taxes recoverable in future periods in respect of deductible temporary differences. Deferred taxes in respect of deductible temporary differences are valued based on the difference between:

- The values of assets and liabilities recognised and valued in accordance with Solvency II.
- The values of assets and liabilities recognised and valued for tax purposes.

Deferred tax has been calculated using the future Lux corporation tax rate of 24.9%.

### **Note 2: Plant & Equipment**

Plant and equipment are depreciated at their residual values over their useful lives. Depreciation is calculated on a straight-line basis to reduce the carrying value to the residual amount over the following years:

Motor Vehicles 3 YearsComputer Equipment 2 Years

Annual reviews are conducted to ensure residual values, length of useful lives and depreciation methods are still applicable. Where the carrying value of an asset is greater than its estimated recoverable amount it would be written down immediately to its recoverable value.

Plant and equipment have not been revalued to a Solvency II market consistent value as the value of these assets is not deemed to be material.

#### **Note 3: Investments**

The Group outsources the management of its investment portfolio to Western Asset Management.

For the year end 2021 the USAA SA investment portfolio and Debt securities and other fixed-income securities are valued at amortised cost with premiums amortised on a straight-line basis over the period to maturity. USAA Limited accounts for its investments on an FVO basis.

The amortised cost of debt securities and other fixed-income securities will be evaluated periodically and where a reduction in value is considered permanent in nature an adjustment will be made so that the valuation is at the lower value to be attributed to them at the balance sheet date. These value adjustments may not be carried when the reasons for which they were made cease to apply.

Under Solvency II these investments have been presented at fair value.

- Level 1 represents quoted securities either on an exchange or over the counter using prices published by a recognised pricing source, or, if such prices are not available, using other reputable sources acceptable to the Group.
- Level 2 represents unquoted securities valued by the Group asset managers, Western Asset Management, based on the average of third-party bid and offer prices.

• Level 3 represents securities where observable inputs are not available, unobservable inputs are used to measure fair value by use of valuation techniques. The objective of using valuation techniques is to estimate what the fair value would have been on the measurement date.

The investments included in the Level 2 category, are financial assets and are valued by the Group's asset managers, based on the average of third-party bid and offer prices.

Accrued interest has been reclassified from any other assets under Lux GAAP to the value of underlying investments under Solvency II.

The valuation methods are considered to be consistent with the valuation approach set out in Article 75 of Directive 2009/138/EC.

#### **Note 4: Insurance & Intermediaries Receivables**

Under Lux GAAP Insurance and intermediaries' receivables include both amounts owed by policyholders that are past due and amounts owed by the parent company. Under Solvency II the amounts owed by policyholders that are not past due are future cash flows and have been considered in the calculation of premium provisions within technical provisions. Details on the methodology for calculating technical provisions are covered in section to D.2.

The amount remaining in insurance and intermediaries' receivables under Solvency II relates to the intercompany balance due from the parent company for premiums collected from policyholders on behalf of USAA S.A. and USAA Limited The inter-company balance due is a short-term receivable and has been valued at the amount due to be paid by the parent company in the month following collection of the premiums.

#### **Note 5: Receivables (Trade, not Insurance)**

The receivables (trade, not insurance balances) relate largely to service fees owed for claims management services provided to a sister company, which are due within 1 year. The carrying values are deemed to be equivalent to fair values under Solvency II.

### **Note 6: Cash and Cash Equivalents**

Cash and cash equivalents comprise cash on hand and cash deposits with financial institutions that are highly liquid assets and can be withdrawn without penalty. Cash and cash equivalents are considered to be held at their fair value under Solvency II. The Group held a high level of cash and cash equivalents at the end of the year from premium income received, which will be invested in the Group's investment portfolio in 2022.

#### **Note 7: Other Assets**

The amount shown in other assets, not elsewhere under Lux GAAP relates to accrued interest, which has been reclassified to investments for Solvency II valuation purposes.

There have not been any changes to the recognition and valuation basis for any of the assets disclosed in section D.1.

### **Note 8: Pension Benefit Surplus**

The Group operates defined benefit Schemes for its employees in United Kingdom and Germany. The UK Scheme is closed to future accrual, although benefits for current employees continue to be linked to their pensionable salary. The German scheme closed to new entrants but remained open for future accrual for active members employed.

The assets of the Schemes are held separately from those of the Group and are invested with external investment managers, to meet long term pension liabilities of past and present members. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and are discounted at the current rate of return of a high-quality corporate bond of equivalent term and currency to the liabilities. Both the UK and German pension schemes were in surplus positions at the end of 2021.

The pension benefit surpluses reported in the Solvency II balance sheet are based on an International Accounting Standard IAS19 valuation for the German pension scheme, and a UK GAAP FRS 102 valuation (which is equivalent to IAS19) for the UK pension scheme. Both valuations were carried out by independent actuaries.

#### **D.2 TECHNICAL PROVISIONS**

#### **Valuation of Technical Provisions**

The Group's technical provision's is comprised of Motor Vehicle Liability, Other Motor, Fire and Other Property, and General Liability business. All assumptions are applied in a consistent manner for each line of business although the underlying values may differ by line.

#### 31 December 2021

Non-Life Technical Provisions	Gross Best Estimate €'000	Risk Margin €'000	SII Value €'000	Reinsurance Recoverable €'000	Net Technical Provisions €'000
Motor Vehicle	67,726	7,673	75,399	(10,552)	64,847
Other Motor	(1,968)	606	(1,362)	727	(635)
Fire and other property	912	198	1,109	112	1,221
General liability	77	129	206	43	250
Total	66,747	8,606	75,353	(9,670)	65,683

Overall, the assumptions underlying the technical provision calculations have remained consistent since the prior reporting period. However, there were material changes in the following premium provision assumptions:

• Loss ratios – Although the aggregate loss ratios remained fairly flat, there were material changes by region in order to better reflect recent loss experience.

The technical provisions are defined as the probability-weighted average of future cash flows, discounted to consider the time value of money considering all possible future scenarios. The cash flow projections used in the calculation of the best estimate takes account of all the cash in-flows and out-flows required to settle the insurance and reinsurance obligations over their lifetime.

Technical provisions are grouped into the following key components:

- Claims provision: best estimates of the provision that relates to the earned exposure.
- Premium provision: best estimate of the provision that relates to the unearned exposure (i.e. driven by unearned premium and policies which are bound but not yet incepted (BBNI) at the valuation date).
- Risk margin: Additional provision to bring the best estimates to the level required to transfer the obligations to a third-party undertaking.

No material changes have been made to the assumptions underlying the technical provisions since the previous reporting period.

### Valuation Basis, Methods and Main Assumptions

The technical provisions are defined as the probability-weighted average of future cash flows, discounted to consider the time value of money considering all possible future scenarios. The cash flow projections used in the calculation of the best estimate takes account of all the cash in-flows and out-flows required to settle the insurance and reinsurance obligations over their lifetime.

Technical provisions are grouped into the following key components:

- Claims provision: Best estimates of the provision that relates to the earned exposure.
- Premium provision: Best estimate of the provision that relates to the unearned exposure (i.e. driven by unearned premium and policies which are bound but not yet incepted (BBNI) at the valuation date).
- Risk margin: Additional provision to bring the best estimates to the level required to transfer the obligations to a third-party undertaking.

No material changes have been made to the assumptions underlying the technical provisions since the previous reporting period:

#### **Claims Provision**

Statutory loss and expense reserves (including a prudence margin) are used as the starting point to estimate the claims provision before the following adjustments are applied:

- Removal of prudence margin.
- Events Not in Data (ENID).
- Discounting credit.

Gross statutory reserves are calculated using a deterministic analysis based on a combination of the Chain-Ladder and Cape Cod methods. Expert judgment is used to select ultimate losses and development factors for each accident year. Outstanding reinsurance recoverables are valued on a case by case basis by the appropriate claims' management team.

#### **Premium Provision**

The unearned premium reserve is used as the starting point to estimate the premium provision before the following adjustments are applied:

- Application of loss ratios to reduce the unearned premium reserve for claims liability.
- BBNI business.
- Expenses.
- ENID.
- Discounting credit.
- Future premium.

### **Solvency II Adjustments**

The table below shows the difference between the valuation used for Solvency II purposes and that used for statutory financial statements by Line of Business in €'000.

Lines of Business	Statutory Technical Provisions	Remove Prudence Margin	Replace UPR with Premium Provision	Add ENID	Discount Cash Flows	Risk Margin	Gross SII Technical Provisions
Motor Vehicle	100,315	(8,764)	(27,386)	3,825	(264)	7,673	75,399
Other Motor	29,454	(105)	(31,419)	0	101	606	(1,362)
Fire and other property	5,101	(81)	(4,117)	0	9	198	1,109
General liability	2,268	(108)	(2,089)	0	5	129	206
Total	137,138	(9,058)	(65,010)	3,825	(149)	8,606	75,353

The details of Solvency II adjustments that are applied to statutory reserves to obtain best estimates of technical provisions are as follows:

### a) Removal of Prudence Margin

Due to the Group's moderately conservative reserving philosophy, a prudence margin is embedded in the statutory loss and expense reserves. To obtain best estimates, the prudence margins must be removed. To determine the prudence margins, a mean reserve is first calculated based on paid and reported reserving methodologies. Once the mean reserves are calculated, the booked reserves are divided by the mean reserves to determine the prudence margins. These margins are then applied to the statutory reserves to obtain best estimates.

#### b) Claims Cash Flows of Unearned Business

Selected loss ratios are used to calculate the expected losses from unearned business in the premium provision. They are then compared to next year's calendar year plan loss ratio. Since next year's plan includes future rate changes and loss ratio trend assumptions, it provides a reference to which we can compare the selected ratios.

### c) Bound but Not Incepted Business (BBNI)

BBNI premium income relates to policies which the USAA SA/USAA Limited is legally required to write but which have not yet been incepted as of the valuation date. For USAA S.A. BBNI stems from either renewal packets being sent prior to the renewal effective date or new business being bound early. The BBNI is estimated using the renewal business in the in-force snapshot as of the valuation date. This assumes that no business will cancel between the renewal packet being sent out and the effective date but does not capture any new business during that time. Due to the stable nature of the business and the relatively minor impact this has on the final number, we felt that this was reasonable. The BBNI calculations differ by country depending on the renewal cycle in place.

#### d) Expenses

Expenses are grouped into the following four categories: administrative expenses, investment management expenses, overhead expenses, claims management expenses. Since we book loss adjustment expense reserves, claims management expenses are included in the statutory reserves that serve as the starting point for the calculation of the claims provision. All expense categories are included in the calculation of the premium provision by applying expense ratios to unearned premium. For the premium provision, the expense ratios are selected based on next year's financial plan.

#### e) Events Not in Data (ENID)

ENID adjustments are designed to capture potential future claims that do not exist in the historical data used for the statutory reserve's calculation. These claims are typically caused by low-frequency, high-severity man-made hazards. Historical events which are contained within the Group's historical loss experience are also considered to ascertain whether further scenarios or loadings need to be applied.

# f) Discounting Credit

Claims and premium provisions are converted to future cash flows by applying payment patterns to determine how much of the provisions will be paid out in each of the future calendar years. recoveries, Expertise is provided by the appropriate claims management team when determining the expected settlement of each individual recoverable.

The risk-free yield curves (with no volatility adjustment) provided by EIOPA are used to discount future cash flows of premium and claims provisions to the valuation date to take account of the time value of money. The cash flows are discounted mid-year, which assumes that the average claim is paid mid-year.

#### g) Future Premium

The Solvency II regime allows liability cash flows to be offset by premium receivables cash flows. Similarly, reinsurance payables (such as future reinsurance payments) also need to be taken into account. Premium receivables are higher than reinsurance payables and thus, result in a reduction of the premium provision.

#### h) Reinsurance Recoveries (Less Bad Debt)

The reinsurance recoveries are calculated separately for the claims provision and premium provision.

The appropriate claims management team is consulted when determining the expected settlement of each reinsurance claim. The recoverables are then discounted based on the expected settlement date. Due to the superior ratings of the reinsurers subject to the Group's reinsurance treaties, no adjustment for bad debt is included due to immateriality.

For the premium provision, ceded reinsurance ratios (as a percentage of gross losses) are used in the calculation.

#### Risk Margin

Methodology 2, prescribed by EIOPA (i.e., to approximate the SCR for each future year by using the ratio of the best estimate at that future year to the best estimate at the valuation date), is used to project the future Solvency Capital Requirement (SCR) relating to current obligations. The initial adjusted SCR is determined by running the standard formula excluding the interest rate risk module. Subsequent adjusted SCRs are assumed to increase or decrease in proportion to the change in future net best estimates. We believe that a proportional methodology is appropriate for the Company due to the limited risk profile of our business as a personal line's insurer. The discounted SCRs are determined by multiplying the individual SCRs by the corresponding Euro present value factor.

The final risk margin is determined by multiplying the promulgated 6% cost of capital by the sum of the discounted SCRs.

#### **Level of Uncertainty**

The level of uncertainty inherent in the Group's business is affected by many factors. Future claims experience is in part dependent on the external environment, which is subject to uncertainty, including that related to

legislative, social and economic change (in particular, exchange rate impact). The impact of uncertain external factors is considered during each technical provision estimation.

There are several risk factors that the Group faces, including,

- Large losses The potential for large liability losses due to high limits, or in some jurisdictions, unlimited liability, or property losses at military bases or in concentrated port areas where policyholder goods are being shipped, creates volatility in profitability. The Group appropriately plans for these potential losses in its planning process, and generally sees reserve reductions if large losses are not realised. This risk is mitigated by both stop loss and excess of loss reinsurance.
- Exchange rate Premiums are collected in US Dollars. Losses are generally paid in local currency, primarily, Euros and Sterling. This risk is mitigated by stop-loss reinsurance.
- Unanticipated frequency or severity trends USAA's planning process effectively plans for both claim frequency and severity trends. It uses historical data as well as known or anticipated information about loss costs to estimate prospective losses and then use the prospective losses to price accordingly. To the extent that claims frequency or severity trends emerge at an unanticipated level, pricing plans can be adjusted. Additionally, this risk is mitigated through reinsurance.
- Military Drawdown USAA's principal clientele are members of the United States military and their
  families stationed in Europe. Hence, the book is subject to the risk of a military drawdown, which
  could make the book too small to be sustainable. USAA monitors the plans of the US military in
  Europe and can act accordingly if the book became unsustainable.
- Legal Risk The insurance business is subject to the vagaries of the legal system. Lawsuits, whether justified or not, regarding damages or contract terms, are rampant in many jurisdictions that the parent, USAA, does business in. The Group's legal risk is deemed to be lower than that of the parent, as the litigiousness and case law in the jurisdiction that the Group operates is lower than that of the parent. However, because of high limits or in some jurisdictions, unlimited liability, the Group continuously monitors this risk. This risk is mitigated by both stop loss and excess of loss reinsurance.
- Social Expectations and Behaviour The risk that social expectations and behaviour around
  insurance changes is a risk that all companies involved in insurance face. USAA is not an exception.
  Increased claims filing at levels not anticipated impact the volatility around the level of expected
  profitability. In the near term this is mitigated by stop-loss reinsurance. In the longer term it is
  mitigated by pricing actions.

Another factor than creates uncertainty in the technical provisions and profits is adverse selection. Adverse selection occurs when the likelihood of loss is correlated with the demand for insurance. That is, people who are more likely to have a loss are more likely to purchase insurance. If an insurer raises prices across the board to adjust for increasing losses, the risks less likely to have a loss can get lower prices elsewhere and leave the book, leaving the high risks in the book, which is now again under-priced. This creates a spiral of price increases driving better risks away from the business leading to losses greater than anticipated.

The means to avoid adverse selection is the ability to accurately charge each risk an appropriate premium based on its characteristics. Clearly understanding risk characteristics and having the ability to price accordingly is paramount in avoiding adverse selection. USAA employs sufficient risk classification to appropriately price individual risks, thus the potential for adverse selection is minimal. A random sample of policies was reviewed, and premiums were validated against these risk classification parameters.

Reinsurance stabilizes the volatility of the Groups profitability in several ways. Excess of loss reinsurance is purchased to protect against the rare large liability losses. This is more for capital protection than limiting the volatility around expected profitability. The stop loss agreement between the Group's companies and its ultimate parent guarantees a combined ratio not greater than 100% plus its retention of  $\in 1$ m up to a limit of  $\in 25$ m, thus in most cases limiting the Group to an underwriting loss of  $\in 1$ m.

#### Transitional measures on technical provisions

The Group has not used any of the transitional measures with regards to transitional measures on technical provisions, transitional measures on risk-free interest rates, matching adjustments or volatility adjustments.

#### **D.3 OTHER LIABILITIES**

# **Note 9: Deferred Tax Liability**

The deferred tax asset or liability is calculated based on the temporary difference between Solvency II values and the tax values.

Deferred tax represents the amounts of corporation taxes recoverable in future periods in respect of deductible temporary differences. Deferred taxes in respect of deductible temporary differences are valued based on the difference between:

- The values of assets and liabilities recognised and valued in accordance with Solvency II.
- The values of assets and liabilities recognised and valued for tax purposes.

Deferred tax has been calculated using the future Lux corporation tax rate of 24.9%.

The deferred tax liability of €142k is the valuation differences on Solvency II Non-life technical provisions.

#### **Note 10: Insurance & Intermediaries Payables**

Under Lux GAAP insurance & intermediaries' payables include amounts due to policyholders, which are not yet due. Under Solvency II these have been included in the calculation of technical provisions. Other payables included represents the intercompany balance payable for services rendered under service agreements.

# **Note 11: Payables (Trade, not Insurance)**

Payables (trade, not insurance) include amounts owed to the parent company and ultimate parent company, employees, suppliers and tax authorities that are not insurance related. Payables solely comprise of amounts which fall due within 12 months and are valued at the amounts expected to be paid by the Group.

#### Note 12: Other Liabilities, Not Shown Elsewhere

Other Liabilities, not shown elsewhere relates to accruals for expenses recognised in the reporting period that have not been paid at the end of the reporting period. Accruals have been based on amounts expected to be paid in the subsequent period and are deemed to be valued in accordance with Solvency II.

There have not been any changes to the recognition and valuation basis for any of the liabilities disclosed in section D.3.

#### **D.4 ALTERNATIVE METHODS FOR VALUATION**

The Group has not used any alternative valuation methods.

# E. CAPITAL MANAGEMENT

# **E.1 OWN FUNDS**

The objective of own funds management is to continuously maintain sufficient eligible own funds to cover the Solvency Capital Requirement (SCR) and Minimum Capital Requirement (MCR) with an appropriate buffer. The Group has established Board approved risk appetite and triggers around its SCR coverage and minimum amount of excess available capital.

#### **Approach to Capital Management**

The Group includes capital management in its planning and forecasting process. Solvency II balance sheets and own funds are projected over a three-year time horizon to anticipate future capital requirements.

The Finance function monitors the Group's solvency position and capital availability through capital assessments and the use of Board approved risk metrics. Information on the Group's capital position is provided to the Board, SIMG and Risk Committee on a regular basis. In addition, the Finance Team works alongside Risk to conduct stress and scenario testing and assess its impact on the capital position of the Group.

#### **Tier 1 Basic Own Funds**

Under Solvency II regulation, capital is referred to as own funds, which is required to be split between Basic Own funds and Ancillary Own Funds. The Group does not hold any Ancillary Own Funds; therefore, the capital is all classified as Basic Own Funds Tier 1 as shown in the table below:

Own Funds Tier 1 − €'000	December 31			
Own runds Her 1 – € 000	2021	2020		
Tier1				
Ordinary Share Capital	21,446	21,446		
Share Premium	96,161	96,161		
Reconciliation Reserve	38,922	20,109		
Tier 3				
An amount equal to the value of Net Deferred Tax Assets	-	972		
Total Own Funds	156,529	138,688		

All the Group's Tier 1 Own Funds are eligible to cover the SCR and MCR. The ordinary share capital and related share premium are classified as Tier 1 unrestricted capital.

The reconciliation reserve is calculated as follows:

Reconciliation Reserve €'000	December 31			
Reconcination Reserve & 000	2021	2020		
Excess of assets over liabilities from SII Balance Sheet	156,529	138,688		
Less:				
Ordinary Share Capital	(21,446)	(21,446)		
Share Premium	(96,161)	(96,161)		
An amount equal to the value of Net Deferred Tax Assets	-	(972)		
Reconciliation Reserve	38,922	20,109		

December 31	2021 €'000	2020 €'000
Total comprehensive income for the year	13,553	10,736
Legal Reserve	651	233
Retained Earnings B/F	23,402	15,946
Foreign Currency Translation	3,174	(2,862)
Total retained earnings as per Financial Statements	40,780	24,053
Fair Value adjustment - Investments	315	-
Fair Value adjustment - Prudential adjustment on pension surplus	120	-
Total retained earnings as per Financial Statements	41,215	24,053
Adjustments for Solvency II:		
Difference in Technical Provisions Net of Reinsurance	(2,293)	(3,944)
Reconciliation Reserve	38,922	20,109

The reconciliation reserve has a potential volatility to currency risk from exchange rate movements. Premiums are collected in US Dollars and losses are generally paid in local currency, Euros. The Group also holds assets and liabilities in Euros and US Dollars. Sharp, short-term fluctuations can significantly impact the profitability of the Group. This risk is mitigated by the stop-loss agreement between the Group and its ultimate parent, which limits the underwriting loss of the Group to €1m up to an excess of €25m in each financial year.

# Difference between Equity as Shown in the Financial Statements and the Solvency II Excess of Assets over Liabilities

December 31	2021	2020
	€'000	€'000
Ordinary Share Capital	21,446	21,446
Share Premium	96,161	96,161
Foreign Currency Translation	3,174	(2,862)
Total comprehensive income for the year	13,554	10,736
Legal Reserve	651	233
Retained Earnings B/F	23,402	15,946
Total Equity as per Financial Statements (Lux GAAP)	158,388	141,660
Fair Value adjustment - Investments	315	-
Fair Value adjustment - Prudential adjustment on pension surplus	120	-
Total Equity as per Financial Statements (Fair value)	158,823	141,660
Adjustments for Solvency II:		
Difference in Technical Provisions Net of Reinsurance	(2,294)	(3,945)
Difference in valuation of Deferred Tax Asset	-	973
<b>Excess of Assets Over Liabilities</b>	156,529	138,688

# E.2 SOLVENCY CAPITAL REQUIREMENT AND MINIMUM CAPITAL REQUIREMENT

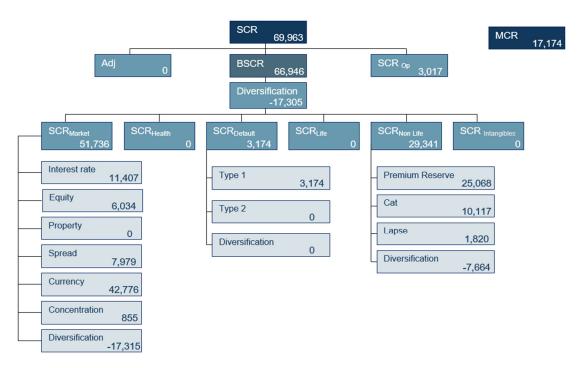
# **SOLVENCY CAPITAL REQUIREMENT (SCR)**

The Group uses the standard formula to calculate its SCR and MCR. The standard formula is intended to be calibrated to ensure all quantifiable risks that the Group is exposed to are captured, covering all existing business and business to be written over the next 12 months.

The standard formula calculation is based on a calibration of the risk modules using a value-at-risk measure with a 99.5% confidence level over a one-year period. This provides a level of confidence that the Group will still be in a position, with a probability of at least 99.5% to meet its obligations to policyholders and other beneficiaries.

The Group has not used simplified calculations in applying the standard formula or applied the use of using specific parameters in the non-life underwriting risk calculations.

The waterfall chart below shows the Group's SCR and its SCR risk sub-modules as at 31 December 2021.



### **Total SCR**

The total SCR as at 31 December 2021 was €69,963k. This is a reduction of €8,781k over the previous reporting period.

The SCR reconciliation below shows the movements in the SCR components driving the overall increase in the SCR.

Reconciliation of Movement in SCR	€'000	€'000
As at 31 December 2020		61,182
Movements in SCR		
Overall Diversification		(1,856)
SCR Operational Risk		42
SCR Market Risk Sub-modules:		
Interest Rate	6,231	
Equity	(4,468)	
Property	-	
Spread	3,177	
Currency	7,264	
Concentration	327	
Market Risk Diversification	(3,932)	
SCR Market Risk		8,599
SCR Counterparty Default Risk		970
SCR Non-Life Risk Sub-modules:		
Premium Reserve	684	
CAT	601	
Lapse	1,092	
Non-Life Risk Diversification	(1,351)	
SCR Non-Life Risk		1,026
As at 31 December 2021		69,963

The reduction in the total SCR is attributable to the SCR Non-Life risk and SCR Market risk modules.

#### **SCR Market Risk**

As at 31 December 2021, the exposure for the market risk component of the standard formula was €51,736k (2020: €43,138k) with intra-module diversification at €17,135k (2020: €13,383k). This is driven mainly by risks inherent within the Group's assets and liabilities and pension schemes. The sub-components of market risk over the reporting period are as follows:

- Interest rate risk €11,407k (2020: €5,176k) is driven by changes in assets and liabilities in the Group's technical provisions, investment portfolio and the pension scheme investments.
- Equity risk €6,034k (2020: €10,502k) results from the sensitivity of the values of financial instruments in the Group's pension schemes to changes in the level or in the volatility of market prices of equities.
- Spread risk €7,979k (2020: €4,802k) is driven by the Group's investment in bonds and securitised assets.
- Currency risk €42,776k (2020: €35,513k) is the largest component of market risk arising from the exposure of the Group's assets and liabilities denominated in foreign currencies. The Group collects premiums in US Dollars and pays claims in Euro and Sterling. The Group pension Scheme assets are also spread across a range of currencies.
- Concentration risk is driven by exposures to default to counterparties or groups of counterparties, referred to as single name exposures. The concentration risk charge for 2020 is €855k (2020: €528k).

#### **SCR Non-Life Underwriting Risk**

The Non-life underwriting risk €29,341k (2020: 28,314k) is made up of:

- Premium and Reserve risk €25,069k (2020: €24,384k) is mainly driven by earned premiums, forecast premiums and claims provisions, non-life business (Motor Vehicle Liability, Other Motor, Fire and other Damage to Property and General Liability.
- Catastrophe risk €10,117k (2020: €9,516k) arises from the Group's exposure to man-made catastrophe and natural catastrophe risks.
- Lapse risk €1,820k (2020: 727k) covers the risk of insurance policy lapses.

The Management hold the view that the non-life underwriting risk is overstated as no credit is being taken for the non-proportional stop-loss reinsurance treaty in the standard formula. This is a limitation of the standard formula calculation which does not allow credit for non-proportional reinsurance in premium and reserve risk.

# MINIMUM CAPITAL REQUIREMENT (MCR)

The MCR represents the minimum level of capital below which the amount of financial resources should not fall. The MCR is intended to be calibrated to achieve an 85% confidence level over a one-year period. It is subject to an absolute floor of a fixed euro amount. In addition to not falling below the absolute floor, the MCR must be no less than 25% of the SCR and no more than 45% of SCR.

The non-life MCR is based on factors applied to net premiums written in the previous 12 months and the net best estimate of technical provisions both split by Solvency II lines of business. The charge for premiums and technical provisions are then combined to give a total MCR charge.

The amount of the MCR for the reporting period is €17,174k (2020: €15,570k). The following table shows the MCR calculation:

	31 De	cember
Overall MCR calculation – €'000	2021	2020
SCR	69,963	61,182
Minimum Capital Requirement	17,174	15,570

#### ELIGIBLE OWN FUNDS TO COVER CAPITAL REQUIREMENTS

The table below presents the ratio of total eligible own funds that the Group holds to cover the SCR and MCR.

December 31	2021	2021	2020	2020
Eligible Own Funds - €'000	SCR Coverage	MCR Coverage	SCR Coverage	MCR Coverage
Available Eligible Own Funds	156,529	156,529	138,688	138,688
SCR/MCR	(69,963)	(17,174)	(61,182)	(15,570)
Excess Eligible Own Funds	86,566	139,355	77,506	123,118
Ratio of Eligible Own Funds to SCR/MCR	224%	911%	227%	891%

The increase in available own funds and SCR at the end of 2021 has decreased the ratio of eligible own funds to SCR to 224%. The MCR has increased to 911%.

# E.3 DIFFERENCES BETWEEN THE STANDARD FORMULA AND ANY INTERNAL MODEL USED

The Group only used the standard formula to calculate its SCR and MCR.

# E.4 NON-COMPLIANCE WITH THE MINIMUM CAPITAL REQUIREMENT AND NON-COMPLIANCE WITH THE SOLVENCY CAPITAL REQUIREMENT

There were no instances of non-compliance with the Solvency II capital requirements. The Group held Own Funds in excess of both the SCR and MCR requirements during the reporting period.

#### **E.5 ANY OTHER INFORMATION**

At the time of the approval of this SFCR there is continued impact of the COVID-19 outbreak. This illustrates the importance of ongoing measures to ensure financial and operational resilience. The Group has created a pandemic risk register and is monitoring the developments of COVID 19. The Group has successfully moved to a work from home business model to continue its business operations during this pandemic.

# F. APPENDICES

#### **F.1 PUBLIC QRTs (ALL EXPRESSED IN € THOUSANDS)**

S.02.01.02	Balance sheet
S.05.01.02	Premiums, claims and expenses by line of business
S.05.02.01	Premiums, claims and expenses by country
S.23.01.01	Own Funds
S.32.01.04	Undertakings in the scope of the group

# USAA S.A.R.L.

# Solvency and Financial Condition Report

**Disclosures** 

31 December

2021

(Monetary amounts in EUR thousands)

#### General information

Participating undertaking name
Group identification code
Type of code of group
Country of the group supervisor
Language of reporting
Reporting reference date
Currency used for reporting
Accounting standards
Method of Calculation of the group SCR
Method of group solvency calculation
Matching adjustment
Volatility adjustment
Transitional measure on the risk-free interest rate

Transitional measure on technical provisions

USAA S.A.R.L.
222100PYP9R68KV5FA49
LEI
LU
en
31 December 2021
EUR
Local GAAP
Standard formula
Method 1 is used exclusively
No use of matching adjustment
No use of volatility adjustment
No use of transitional measure on the risk-free interest rate
No use of transitional measure on technical provisions

#### List of reported templates

S.02.01.02 - Balance sheet

S.05.01.02 - Premiums, claims and expenses by line of business

S.05.02.01 - Premiums, claims and expenses by country

S.23.01.22 - Own Funds

S.25.01.22 - Solvency Capital Requirement - for groups on Standard Formula

S.32.01.22 - Undertakings in the scope of the group

# S.02.01.02

# **Balance sheet**

		value
	Assets	C0010
R0030	Intangible assets	
R0040	Deferred tax assets	
R0050	Pension benefit surplus	6,123
R0060	Property, plant & equipment held for own use	335
R0070	Investments (other than assets held for index-linked and unit-linked contracts)	173,404
R0080	Property (other than for own use)	0
R0090	Holdings in related undertakings, including participations	0
R0100	Equities	0
R0110	Equities - listed	
R0120	Equities - unlisted	
R0130	Bonds	173,404
R0140	Government Bonds	56,901
R0150	Corporate Bonds	114,672
R0160	Structured notes	0
R0170	Collateralised securities	1,831
R0180	Collective Investments Undertakings	0
R0190	Derivatives	
R0200	Deposits other than cash equivalents	0
R0210	Other investments	0
R0220	Assets held for index-linked and unit-linked contracts	
R0230	Loans and mortgages	0
R0240	Loans on policies	0
R0250	Loans and mortgages to individuals	
R0260	Other loans and mortgages	
R0270	Reinsurance recoverables from:	9,670
R0280	Non-life and health similar to non-life	9,670
R0290	Non-life excluding health	9,670
R0300	Health similar to non-life	
R0310	Life and health similar to life, excluding index-linked and unit-linked	0
R0320	Health similar to life	
R0330	Life excluding health and index-linked and unit-linked	
R0340	Life index-linked and unit-linked	
R0350	Deposits to cedants	0
R0360	Insurance and intermediaries receivables	551
R0370	Reinsurance receivables	
R0380	Receivables (trade, not insurance)	5,986
R0390	Own shares (held directly)	
R0400	Amounts due in respect of own fund items or initial fund called up but not yet paid in	0
R0410	Cash and cash equivalents	54,188
R0420	Any other assets, not elsewhere shown	480
R0500	Total assets	250,738

Solvency II

# S.02.01.02

# **Balance sheet**

		Solvency II value
	Liabilities	C0010
R0510	Technical provisions - non-life	75,353
R0520	Technical provisions - non-life (excluding health)	75,353
R0530	TP calculated as a whole	
R0540	Best Estimate	66,747
R0550	Risk margin	8,606
R0560	Technical provisions - health (similar to non-life)	0
R0570	TP calculated as a whole	
R0580	Best Estimate	
R0590	Risk margin	
R0600	Technical provisions - life (excluding index-linked and unit-linked)	0
R0610	Technical provisions - health (similar to life)	0
R0620	TP calculated as a whole	
R0630	Best Estimate	
R0640	Risk margin	
R0650	Technical provisions - life (excluding health and index-linked and unit-linked)	0
R0660	TP calculated as a whole	
R0670	Best Estimate	
R0680	Risk margin	
R0690	Technical provisions - index-linked and unit-linked	0
R0700	TP calculated as a whole	
R0710	Best Estimate	
R0720	Risk margin	
R0740	Contingent liabilities	
R0750	Provisions other than technical provisions	
R0760	Pension benefit obligations	
R0770	Deposits from reinsurers	
R0780	Deferred tax liabilities	142
	Derivatives	
	Debts owed to credit institutions	
R0810	Financial liabilities other than debts owed to credit institutions	
R0820	Insurance & intermediaries payables	4,127
R0830	Reinsurance payables	1,127
R0840	Payables (trade, not insurance)	12,181
R0850	Subordinated liabilities	0
R0860	Subordinated liabilities not in BOF	
R0870	Subordinated liabilities in BOF	0
R0880	Any other liabilities, not elsewhere shown	2,405
R0900	Total liabilities	94,209
NU700	וטנמו וומטווונופט	74,209
R1000	Excess of assets over liabilities	156,529

# S.05.01.02 Premiums, claims and expenses by line of business

#### Non-life

Premiums written
R0110 Gross - Direct Business

R0500 Net

R0550 Expenses incurred R1200 Other expenses R1300 Total expenses

R0120 Gross - Proportional reinsurance accepted

Total	ortional	cepted non-propurance		Line of b	Line of Business for: non-life insurance and reinsurance obligations (direct business and accepted proportional reinsurance)											
	Property	Marine, aviation and transport	Casualty	Health	Misc. financial loss	Assistance	Legal expenses insurance	Credit and suretyship insurance	General liability insurance	Fire and other damage to property insurance	Marine, aviation and transport insurance	Other motor insurance	Motor vehicle liability insurance	Workers' compensation insurance	Income protection insurance	Medical expense insurance
C020	C0160	C0150	C0140	C0130	C0120	C0110	C0100	C0090	C0080	C0070	C0060	C0050	C0040	C0030	C0020	C0010
10									2,709	7,232		47,078	45,957			
									66	180			5,002			
9									2,643	7,052		46,040	40,954			
10									2,761	7,383		44,817	45,601			
	l														,	
									66	180			5,002			
9									2,695	7,203		43,779	40,599			
5									308	3,241		20,403	35,213			
1													10,171			
4									308	3,241	<u> </u>	20,403	25,041			
									0	0		0	0			
3									850	2,626		14,956	18,535			
3																

110120	
R0130	Gross - Non-proportional reinsurance accepted
R0140	Reinsurers' share
R0200	Net
	Premiums earned
R0210	Gross - Direct Business
R0220	Gross - Proportional reinsurance accepted
R0230	Gross - Non-proportional reinsurance accepted
R0240	Reinsurers' share
R0300	Net
	Claims incurred
R0310	Gross - Direct Business
R0320	Gross - Proportional reinsurance accepted
R0330	Gross - Non-proportional reinsurance accepted
R0340	Reinsurers' share
R0400	Net
	Changes in other technical provisions
R0410	Gross - Direct Business
R0420	Gross - Proportional reinsurance accepted
R0430	Gross - Non-proportional reinsurance accepted
R0440	Reinsurers' share

S.05.02.01

Premiums, claims and expenses by country

# Non-life

		C0010	C0020	C0030	C0040	C0050	C0060	C0070
		Home Country		ries (by amount of gross premiums written) - non-life obligations		Top 5 countries (by premiums write obliga	Total Top 5 and home country	
R0010			DE	ΙΤ	GB	ES	BE	nome country
		C0080	C0090	C0100	C0110	C0120	C0130	C0140
	Premiums written							
R0110	Gross - Direct Business	0	56,043	21,109	19,129	2,596	2,184	101,061
R0120	Gross - Proportional reinsurance accepted							0
R0130	Gross - Non-proportional reinsurance accepted							0
R0140	Reinsurers' share	0	2,907	1,213	1,888	122	82	6,212
R0200	Net	0	53,136	19,897	17,241	2,473	2,102	94,848
	Premiums earned							
R0210	Gross - Direct Business	0	54,307	20,491	19,088	2,637	2,179	98,704
R0220	Gross - Proportional reinsurance accepted							0
R0230	Gross - Non-proportional reinsurance accepted							0
R0240	Reinsurers' share	0	2,907	1,213	1,888	122	82	6,212
R0300	Net	0	51,401	19,279	17,200	2,515	2,097	92,491
	Claims incurred							
R0310	Gross - Direct Business	0	26,799	10,615	19,634	605	696	58,349
R0320	Gross - Proportional reinsurance accepted							0
R0330	Gross - Non-proportional reinsurance accepted							0
R0340	Reinsurers' share	0	-165	-491	10,805	0	0	10,149
R0400	Net	0	26,964	11,106	8,829	605	696	48,200
	Changes in other technical provisions							
R0410	Gross - Direct Business							0
R0420	Gross - Proportional reinsurance accepted							0
R0430	Gross - Non-proportional reinsurance accepted							0
R0440	Reinsurers' share							0
R0500	Net	0	0	0	0	0	0	0
R0550	Expenses incurred	0	17,443	7,237	10,367	730	620	36,397
R1200	Other expenses							
R1300	Total expenses							36,397

#### S.23.01.22

#### Own Funds

R0440 Total own funds of other financial sectors

Basic own funds before deduction for participations in other financial sector	

R0010	Ordinary share capital (gross of own shares)
R0020	Non-available called but not paid in ordinary share capital at group level
R0030	Share premium account related to ordinary share capital
R0040	Initial funds, members' contributions or the equivalent basic own-fund item for mutual and mutual-type undertakings
R0050	Subordinated mutual member accounts
R0060	Non-available subordinated mutual member accounts at group level
R0070	Surplus funds
R0080	Non-available surplus funds at group level
R0090	Preference shares
R0100	Non-available preference shares at group level
R0110	Share premium account related to preference shares
R0120	Non-available share premium account related to preference shares at group level
R0130	Reconciliation reserve
R0140	Subordinated liabilities
R0150	Non-available subordinated liabilities at group level
R0160	An amount equal to the value of net deferred tax assets
R0170	The amount equal to the value of net deferred tax assets not available at the group level
R0180	Other items approved by supervisory authority as basic own funds not specified above
R0190	Non available own funds related to other own funds items approved by supervisory authority
R0200	Minority interests (if not reported as part of a specific own fund item)
R0210	Non-available minority interests at group level
R0220	Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds
R0230	Deductions for participations in other financial undertakings, including non-regulated undertakings carrying out financial activities
R0240	whereof deducted according to art 228 of the Directive 2009/138/EC
R0250	Deductions for participations where there is non-availability of information (Article 229)
R0260	Deduction for participations included by using D&A when a combination of methods is used
R0270	Total of non-available own fund items
R0280	Total deductions
R0290	Total basic own funds after deductions
	Ancillary own funds
R0300	Unpaid and uncalled ordinary share capital callable on demand
R0310	Unpaid and uncalled initial funds, members' contributions or the equivalent basic own fund item for mutual and mutual - type undertakings, callable on demand
R0320	Unpaid and uncalled preference shares callable on demand
	A legally binding commitment to subscribe and pay for subordinated liabilities on demand
R0340	Letters of credit and guarantees under Article 96(2) of the Directive 2009/138/EC
R0350	
R0360	
R0370	,
	Non available ancillary own funds at group level
R0390	
R0400	Total ancillary own funds
	Own funds of other financial sectors
	Credit Institutions, investment firms, financial institutions, alternative investment fund managers, UCITS management companies
	Institutions for occupational retirement provision
R0430	Non regulated entities carrying out financial activities

Total	Tier 1 unrestricted	Tier 1 restricted	Tier 2	Tier 3
C0010	C0020	C0030	C0040	C0050
21,446	21,446		0	
0				
96,161	96,161		0	
0	0		0	
0		0	0	0
0				
0	0			
0	0			
0		0	0	0
0				
0		0	0	0
0				
38,923	38,923			
0		0	0	0
0				
0				0
0				0
0	0	0	0	0
0				
0				
0				
0				
0				
0				
0				
0	0	0	0	0
0	0	0	0	0
156,529	156,529	0	0	0
0				
0				
0				
0				
0				
0				
0				
0				
0				
0				
0			0	0
0				
0				
0				
0	0	0	0	0

#### 5.23.01.22

#### Own Funds

#### Basic own funds before deduction for participations in other financial sector

- R0450 Own funds aggregated when using the D&A and combination of method
- R0460 Own funds aggregated when using the D&A and combination of method net of IGT
- R0520 Total available own funds to meet the consolidated group SCR (excluding own funds from other financial sector and from the undertakings included via D&A)
- R0530 Total available own funds to meet the minimum consolidated group SCR
- R0560 Total eligible own funds to meet the consolidated group SCR (excluding own funds from other financial sector and from the undertakings included via D&A)
- R0570 Total eligible own funds to meet the minimum consolidated group SCR (group)
- R0610 Minimum consolidated Group SCR
- R0650 Ratio of Eligible own funds to Minimum Consolidated Group SCR
- R0660 Total eligible own funds to meet the group SCR (including own funds from other financial sector and from the undertakings included via D&A)
- R0680 Group SCR
- R0690 Ratio of Eligible own funds to group SCR including other financial sectors and the undertakings included via D&A

#### Reconcilliation reserve

- R0700 Excess of assets over liabilities
- R0710 Own shares (held directly and indirectly)
- R0720 Forseeable dividends, distributions and charges
- R0730 Other basic own fund items
- R0740 Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds
- R0750 Other non available own funds
- R0760 Reconciliation reserve

#### **Expected profits**

- R0770 Expected profits included in future premiums (EPIFP) Life business
- $\ensuremath{\mathsf{R0780}}$  Expected profits included in future premiums (EPIFP) Non- life business
- R0790 Total Expected profits included in future premiums (EPIFP)

Total	Tier 1	Tier 1	Tier 2	Tier 3
Total	unrestricted	restricted	rier z	i lei 3
C0010	C0020	C0030	C0040	C0050
0				
0				
156,529	156,529	0	C	0
156,529	156,529	0	С	
156,529	156,529	0	C	C
156,529	156,529	0	C	
17,174				
911.44%				
156,529	156,529	0	C	0
69,963				

#### C0060

223.73%

00000
156,529
117,607
38,923

4,394
4,394

Internal - USAA Information

#### S.25.01.22

#### Solvency Capital Requirement - for groups on Standard Formula

		requirement	031	Simplifications	
		C0110	C0090	C0120	
R0010	Market risk	51,736			
R0020	Counterparty default risk	3,174			
R0030	Life underwriting risk	0			
R0040	Health underwriting risk	0			
R0050	Non-life underwriting risk	29,341			
R0060	Diversification	-17,305	USP Key		
			,		
R0070	Intangible asset risk	0		writing risk: the amount of annuity	
R0100	Basic Solvency Capital Requirement	66,947	benefits 9 - None		
		22)	For health un	derwriting risk:	
	Calculation of Solvency Capital Requirement	C0100		the amount of annuity	
R0130	Operational risk	3,017	2 - Standard d	eviation for NSLT health	
R0140	Loss-absorbing capacity of technical provisions	0	premium r 3 - Standard d	isk eviation for NSLT health	
R0150	Loss-absorbing capacity of deferred taxes	0	gross		
R0160	Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC	0	premium r 4 - Adiustmen	isk t factor for non-	
R0200	Solvency Capital Requirement excluding capital add-on	69,963	proportional		
R0210	Capital add-ons already set	0	reinsurand 5 - Standard d	e eviation for NSLT health	
R0220	Solvency capital requirement for undertakings under consolidated method	69,963	reserve risk 9 - None		
	Other information on SCR		For non-life u	nderwriting risk;	
R0400	Capital requirement for duration-based equity risk sub-module	0	4 - Adjustmen proportional	t factor for non-	
R0410	Total amount of Notional Solvency Capital Requirements for remaining part	0	reinsurano		
R0420	Total amount of Notional Solvency Capital Requirements for ring fenced funds	0	6 - Standard d premium r	eviation for non-life isk	
R0430	Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios	0	7 - Standard d	eviation for non-life gros	
R0440	Diversification effects due to RFF nSCR aggregation for article 304	0	premium r 8 - Standard d	isk eviation for non-life	
R0470	Minimum consolidated group solvency capital requirement	17,174	reserve ris		
110-170	minimum consolidated group solvency capital requirement	17,174	9 - None		
	Information on other entities				
R0500	Capital requirement for other financial sectors (Non-insurance capital requirements)	0			
R0510	Credit institutions, investment firms and financial institutions, alternative investment funds managers, UCITS management companies	0			
R0520	Institutions for occupational retirement provisions	0			
R0530	Capital requirement for non- regulated entities carrying out financial activities	0			
R0540	Capital requirement for non-controlled participation requirements	0			
R0550	Capital requirement for residual undertakings	0			
	Overall SCR				
R0560		0			
R0570		69,963			
110370	sorreity capital requirement	07,703			

Gross solvency capital

USP

Simplifications

S.32.01.22
Undertakings in the scope of the group

	Country	ldentification code of the undertaking	Type of code of the ID of the undertaking	Legal Name of the undertaking	Type of undertaking	Type of undertaking Legal form		Supervisory Authority
Row	C0010	C0020	C0030	C0040	C0050	C0060	C0070	C0080
1	LU	222100GIQKRF94HI8657	LEI	USAA S.A.	Non life insurance undertaking	S.A	Non-mutual	Commissariat Aux Assurances
2	GB	549300IBSMNH2LCY8Q54	LEI	USAA LIMITED	Non life insurance undertaking	LTD	Non-mutual	Prudential Regulation Authority
3	LU	222100PYP9R68KV5FA49	LEI		Mixed financial holding company as defined in Article 212 (1)(h) of Directive 2009/138/FC	Sarl	Non-mutual	

S.32.01.22
Undertakings in the scope of the group

					Criteria of influence			Inclusion in t of Group sup		Group solvency calculation			
	Country	Identification code of the undertaking	Type of code of the ID of the undertaking	Legal Name of the undertaking	% capital share	% used for the establishment of consolidated accounts	% voting rights	Other criteria	Level of influence	Proportional share used for group solvency calculation	YES/NO	Date of decision if art. 214 is applied	, ,
Row	C0010	C0020	C0030	C0040	C0180	C0190	C0200	C0210	C0220	C0230	C0240	C0250	C0260
1	LU	222100GIQKRF94HI8657	LEI	USAA S.A.	100.00%	100.00%	100.00%	0	Dominant	100.00%	Included in the scope		Method 1: Full consolidation
2	GB	549300IBSMNH2LCY8Q54	LEI	USAA LIMITED	100.00%	100.00%	100.00%	0	Dominant	100.00%	Included in the scope		Method 1: Full consolidation
3	LU	222100PYP9R68KV5FA49	LEI	USAA S.A.R.L.	100.00%	100.00%	100.00%	0	Dominant	100.00%	Included in the scope		Method 1: Full consolidation